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Proposed programme budget for the biennium 2010-2011*

Part IV
International cooperation for development

Section 9
Economic and social affairs

(Programme 7 of the strategic framework for the period 2010-2011)**

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* A summary of the approved programme budget will subsequently be issued as *Official Records of the General Assembly, Sixty-fourth Session, Supplement No. 6* (A/64/6/Add.1).

** *Official Records of the General Assembly, Sixty-third Session, Supplement No. 6* (A/63/6/Rev.1).

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Overview

Table 9.1 **Estimates of expenditure**

Proposal submitted by the Secretary-General	$168,444,300[a]
Revised appropriation for 2008-2009	$165,534,400

[a] At 2008-2009 rates.

Table 9.2 **Proposed staffing resources**

Posts	*Number*	*Level*
Regular budget		
Proposed posts for the biennium 2010-2011	545	1 USG, 3 ASG, 10 D-2, 34 D-1, 69 P-5, 95 P-4, 69 P-3, 48 P-2/1, 33 GS (PL), 183 GS (OL)
Abolition	(5)	5 GS (OL) subprogrammes 1, 3, 4 (2 posts) and 6
Approved posts for the biennium 2008-2009	550	1 USG, 3 ASG, 10 D-2, 34 D-1, 69 P-5, 95 P-4, 69 P-3, 48 P-2/1, 33 GS (PL), 188 GS (OL)

Abbreviations: USG, Under-Secretary-General; ASG, Assistant Secretary-General; GS, General Service; PL, Principal level; OL, Other level.

9.1 The overall objective of the programme is to promote and support international cooperation in the pursuit of sustained economic growth, the eradication of poverty and hunger, and sustainable development for all. While focused on advancing the development pillar, the programme also seeks to contribute to a mutually reinforcing relationship among the three pillars of the United Nations work: peace and security, development and human rights.

9.2 The programme is under the responsibility of the Department of Economic and Social Affairs. Its key programmatic thrusts are: (a) to provide substantive support to the bodies established under the Charter of the United Nations dealing with development issues, namely, the General Assembly, the Economic and Social Council and its related functional commissions, and expert bodies, and (b) to analyse development prospects globally.

9.3 The programme has put development issues at the centre of global deliberations and helped Member States to forge a shared vision of development based on internationally agreed development goals, as identified in the outcomes of the major United Nations conferences and summits, that are collectively referred to as the United Nations development agenda.

9.4 In the biennium 2010-2011, the programme will continue to mobilize and provide practical support to help translate those commitments into action. It will focus on the delivery of four main functions: (a) research and analysis on development issues and support to the global statistical system; (b) normative and policy support to United Nations intergovernmental processes; (c) assistance in capacity development and active promotion of capacity-building activities in order to support implementation of global conference outcomes at the country level; and (d) fostering collaboration and partnerships within the United Nations system and with civil society and the private sector.

9.5 Fulfilling those functions requires strengthened analytical and monitoring capacity, in particular to identify and address cross-cutting policy challenges and to support both national development strategies and accountability and monitoring mechanisms at the intergovernmental level. Strategic

integration is also essential, in order to promote a coherent implementation process for the internationally agreed development goals. This includes enhancing horizontal linkages across the subprogrammes of programme 7 to enable more effective and flexible support to Member States in pursuing the development agenda, in cooperation with entities of the Executive Committee on Economic and Social Affairs, to which the programme provides strategic support and ensures its stronger linkages with the United Nations Development Group, other executive committees and various other partners.

9.6 The programme will continue to emphasize the mainstreaming of gender perspectives into all policies and programmes, and to provide advice and support in this field to the entire Organization, Member States and others. Consultations have taken place among concerned entities of the Executive Committee on Economic and Social Affairs at the thematic cluster level. Those consultations are expected to lead to better coordination and more collaborative work among programmes in major common work areas of the United Nations Secretariat in the social and economic sectors.

9.7 The issue of publications as part of the programme of work has been reviewed in the context of each subprogramme. It is anticipated that recurrent and non-recurrent publications will be issued as summarized below in table 9.3 and as described in the output information for each subprogramme.

Table 9.3 **Summary of publications**

Publications	*2006-2007 actual*	*2008-2009 estimate*	*2010-2011 estimate*
Recurrent	279	345	379
Non-recurrent	77	105	77
Total	**356**	**450**	**456**

9.8 The overall regular budget resources required for the biennium 2010-2011 for this section amount to $169,644,300 before recosting, reflecting an increase of $4,109,900 (or 2.5 per cent). The growth shown in table 9.5 below can be summarized as follows:

(a) A decrease of $153,900 under policymaking organs which relates to: (a) the discontinuation of the one-time provision of $108,100 for the activities of the Follow-up International Conference on Financing for Development to Review the Implementation of the Monterrey Consensus, authorized by the Assembly in its resolution 61/191; and (b) a reduction of $45,800 from the provision for sessions of the United Nations Forum on Forests, which is due to the change in frequency of the Forum sessions from annual to biennial in accordance with Economic and Social Council resolution 2006/49;

(b) An increase of $320,100 in executive direction and management, which results mainly from the full funding of one P-5 post, approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development-related activities;

(c) A net increase of $2,812,300 under programme of work relating to:

(i) A net increase of $185,000 in subprogramme 1 owing to the full funding of one P-4 post approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development-related activities ($299,800), and an increase under contractual services, partly offset by the abolition of one General Service (Other level) post ($149,700) to rationalize and streamline the post structure through process reengineering and the optimization of mandates, delivery schedules and methods;

(ii) The increase of $1,474,800 in subprogramme 2 owing to the full funding of five posts (1 P-5, 2 P-4 and 2 P-3) approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development-related activities and an increase of $26,500 mostly under contractual services;

(iii) A net increase of $148,400 in subprogramme 3 mainly attributable to the full funding of one P-4 post approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development-related activities ($299,800) to support the secretariat of the Permanent Forum on Indigenous Issues, partly offset by abolition of one General Service (Other level) post to rationalize and streamline the post structure through process re-engineering and the optimization of mandates, delivery schedules and methods ($149,600);

(iv) A net decrease of $3,000 in subprogramme 4 owing to the full funding of one P-4 post approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development-related activities ($299,900), partly offset by abolition of two General Service (Other level) posts ($299,300), and a decrease of $3,600 for related computer equipment;

(v) A net increase of $238,600 in subprogramme 5 owing to the full funding of one P-3 post approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development-related activities, partly offset by the decrease of $10,200 under consultants, reflecting the reduced requirements in external specialized expertise;

(vi) A net increase of $148,400 in subprogramme 6 owing to the full funding of one P-4 post approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development-related activities ($299,900), partly offset by abolition of one General Service (Other level) post ($149,700) and the related decrease of $1,800 for replacement of computer equipment;

(vii) A decrease of $10,200 in subprogramme 7 owing to the reduced requirements under consultants, resulting from more reliance on in-house expertise;

(viii) A net decrease of $10,200 in subprogramme 8 owing to the reduction of $41,000 under consultants, partly offset by an increase of $30,800 under general temporary assistance, representing actual requirements on the basis of previous pattern of expenditure;

(ix) A net increase of $345,800 in subprogramme 9 owing to the full funding of one P-5 post, approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development-related activities ($350,900), partly offset by a small decrease of $5,100 under ad hoc expert groups;

(x) A net increase of $294,700 in subprogramme 10 owing to the full funding of one P-4 post approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development-related activities ($299,900), partly offset by a decrease of $5,200 under consultants;

(d) A decrease of $68,600 under programme support results mainly from the reduction of non-post requirements, largely under general temporary assistance and bringing requirements in line with expenditure patterns.

9.9 The overall purpose of the technical cooperation activities of the Department of Economic and Social Affairs is to support the efforts of the developing countries and countries with economies in transition, to strengthen national capacities and to promote the sharing of development expertise

and best practices. The Department's technical cooperation functions represent an integral component of its overall work programme, intimately linked to the normative and analytical functions it carries out in the specific economic and social areas covered by its programme of work. Across these areas, the mission of the Department's technical cooperation programme is to facilitate and support national efforts to meet in an integrated way the commitments, targets and goals of international conferences, including the Millennium Summit, the International Conference on Financing for Development, the World Summit on Sustainable Development, the World Summit on Social Development, the Fourth World Conference on Women, and others. Based on its experience in carrying out its technical cooperation programme, the Department provides feedback to the intergovernmental processes on the progress and barriers faced in achieving these goals, thereby helping to link international policy deliberations and national policy implementation.

9.10 During the biennium 2010-2011, total projected extrabudgetary resources amounting to $133,929,000 will complement resources from the regular budget to finance various substantive and technical cooperation activities, including consultancy, expert groups, travel, technical advisory services, training, workshops, seminars and field projects. With respect to the Department's capacity development programme, which is resourced largely through bilateral and multilateral contributions from donor countries, the Department expects a decline of $17,360,300, in the biennium 2010-2011 in comparison with the biennium 2008-2009, given the current funding constraints faced by the Department's traditional donor base owing to the ongoing financial crisis and market instability. While the long-term impact of the crisis is yet to be determined, the Department anticipates that donors will not be in a position to maintain the same level of support to the ongoing programmes and new and emerging initiatives in 2010-2011. In response to this decline, the Department will augment its outreach to emerging donors, as well as explore innovative collaborations with research institutes, think tanks, and non-governmental organizations, which can partner collaboratively in the implementation of the capacity development work.

9.11 Evaluation is an integral part of the programme cycle and, in this regard, the resources allocated to programme implementation will be used to some extent to evaluate the Department's major outputs and activities. Pursuant to resolution 58/269, it is estimated that $1,110,800 under the regular budget will be dedicated to such activities, while no extrabudgetary resources are projected. The exact scale of evaluation activities in the biennium 2010-2011 will be determined during the course of the biennium based on the implementation of evaluation plans developed for all substantive subprogrammes. The staff time devoted to self-assessment and self-evaluation under each subprogramme is estimated to be 89 work-months.

9.12 The estimated percentage distribution of the total resources to be made available to the Department in the biennium 2010-2011 will be as follows:

Table 9.4 **Distribution of resources by component**

(Percentage)

Component	*Regular budget*	*Extrabudgetary*
A. Policymaking organs		
1. Statistical Commission	0.1	—
2. Commission on Population and Development	0.1	—
3. Commission for Social Development	0.1	—
4. Commission on the Status of Women	0.1	—
5. Commission on Sustainable Development	0.3	—
6. Committee for Development Policy	0.2	—
7. Committee of Experts on Public Administration	0.2	—
8. Experts on International Cooperation in Tax Matters	0.2	—
9. United Nations Forum on Forests	0.1	—
10. Permanent Forum on Indigenous Issues	0.2	—
Subtotal A	**1.6**	—
B. Executive direction and management	4.0	—
C. Programme of work		
1. Economic and Social Council support and coordination	8.1	1.1
2. Gender issues and advancement of women	7.7	2.0
3. Social policy and development	10.5	1.8
4. Sustainable development	10.8	7.1
5. Statistics	20.1	4.2
6. Population	8.0	0.2
7. Development policies and analysis	7.9	—
8. Public administration and development management	8.0	17.2
9. Sustainable forest management	2.0	2.3
10. Financing for development	4.4	0.4
Subtotal C	**87.5**	**36.3**
D. Programme support		
1. Executive Office	5.2	63.7
2. Information Support Unit	1.7	—
Subtotal D	**6.9**	**63.7**
Total	**100.0**	**100.0**

Table 9.5 Resource requirements by component

(Thousands of United States dollars)

(1) *Regular budget*

	2006-2007 expenditure	*2008-2009 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2010-2011 estimate*
			Amount	*Percentage*			
A. Policymaking organs	3 753.5	2 840.2	(153.9)	(5.4)	2 686.3	130.5	2 816.8
B. Executive direction and management	5 751.2	6 461.2	320.1	5.0	6 781.3	338.0	7 119.3
C. Programme of work	129 765.7	144 557.8	2 812.3	1.9	147 370.1	7 778.0	155 148.1
D. Programme support	11 102.0	11 675.2	(68.6)	(0.6)	11 606.6	592.4	12 199.0
E. Advance to INSTRAW	1 042.2	—	—	—	—	—	—
Subtotal	**151 414.6**	**165 534.4**	**2 909.9**	**2.5**	**168 444.3**	**8 838.9**	**177 283.2**

(2) *Extrabudgetary*

	2006-2007 expenditure	*2008-2009 estimate*	*2010-2011 estimate*
(a) Services in support of:			
(i) United Nations organizations	4 155.5	4 786.1	4 611.8
(ii) Extrabudgetary activities	290.2	340.1	314.8
(b) Substantive activities	10 663.3	12 490.1	11 552.4
(c) Operational projects	107 599.7	133 673.0	117 450.0
Subtotal	**122 708.7**	**151 289.3**	**133 929.0**
Total (1) and (2)	**274 123.3**	**316 823.7**	**311 212.2**

Table 9.6 Post requirements

Category	*Established regular budget posts*		*Temporary posts*				*Total*	
			Regular budget		*Extrabudgetary*			
	2008-2009	*2010-2011*	*2008-2009*	*2010-2011*	*2008-2009*	*2010-2011*	*2008-2009*	*2010-2011*
Professional and above								
USG	1	1	—	—	—	—	1	1
ASG	3	3	—	—	—	—	3	3
D-2	10	10	—	—	—	—	10	10
D-1	34	34	—	—	1	1	35	35
P-5	69	69	—	—	4	5	73	74
P-4/3	164	164	—	—	8	8	172	172
P-2/1	48	48	—	—	8	7	56	55
Subtotal	**329**	**329**	**—**	**—**	**21**	**21**	**350**	**350**
General Service								
Principal level	33	33	—	—	6	6	39	39
Other level	188	183	—	—	9	9	197	192
Subtotal	**221**	**216**	**—**	**—**	**15**	**15**	**236**	**231**
Total	**550**	**545**	**—**	**—**	**36**	**36**	**586**	**581**

A. Policymaking organs

Table 9.7 **Resource requirements by policymaking organs**

Organ	Resources (thousands of United States dollars) 2008-2009	2010-2011 (before recosting)	Posts 2008-2009	2010-2011
Statistical Commission	106.0	106.0	—	—
Commission on Population and Development	121.7	121.7	—	—
Commission for Social Development	202.9	202.9	—	—
Commission on the Status of Women	236.9	236.9	—	—
Commission on Sustainable Development	528.3	528.3	—	—
Committee for Development Policy	354.8	354.8	—	—
Committee of Experts on Public Administration	332.2	332.2	—	—
Committee of Experts on International Cooperation in Tax Matters	351.3	351.3	—	—
United Nations Forum on Forests	146.7	100.9	—	—
Permanent Forum on Indigenous Issues	351.3	351.3	—	—
Follow-up Conference on Financing for Development	108.1	—	—	—
Subtotal	**2 840.2**	**2 686.3**	—	—
Extrabudgetary	—	—	—	—
Total	**2 840.2**	**2 686.3**	—	—

9.13 Provision is made for requirements related to standing intergovernmental organs and expert bodies, special sessions of the General Assembly and intergovernmental processes, the substantive servicing of which is the responsibility of the Department of Economic and Social Affairs and which are deemed to require specific provisions.

9.14 The amount of $2,686,300 includes a decrease of $153,900, comprising: (a) the discontinuation of the one-time provision of $108,100 for the activities of the Follow-up International Conference on Financing for Development to Review the Implementation of the Monterrey Consensus, authorized by the Assembly in its resolution 61/191; and (b) a reduction of $45,800 from the provision for sessions of the United Nations Forum on Forests, as a result of the change in frequency of the Forum sessions from annual to biennial in accordance with Economic and Social Council resolution 2006/49.

Standing intergovernmental organs and expert bodies

Statistical Commission

Resource requirements (before recosting): $106,000

9.15 The Statistical Commission was established by the Economic and Social Council in its resolution 8 (I). Its terms of reference, as set out in Council resolutions 8 (I), 8 (II) and 1566 (L), are to assist the Council in: (a) promoting the development of national statistics and the improvement of their comparability; (b) coordinating the statistical work of the specialized agencies; (c) developing the central statistical services of the Secretariat; (d) advising the organs of the United Nations on general questions relating to the collection, interpretation and dissemination of statistical

information; and (e) promoting the improvement of statistical methods in general. The Commission consists of 24 representatives of Member States elected by the Economic and Social Council for a period of four years.

9.16 Bearing in mind General Assembly resolution 50/227 and the need to provide for more continuity in the Statistical Commission's decision-making and oversight of the global statistical process, and with the aim of enabling the Commission to follow up on the statistical implications of the major United Nations conferences and summits, the Council, in its resolution 1999/8, decided that the Commission should meet annually for a period of four working days in New York, beginning in 2000. The forty-first and forty-second sessions of the Statistical Commission are scheduled to be held in 2010 and 2011, respectively.

Commission on Population and Development

Resource requirements (before recosting): $121,700

9.17 The Population Commission was established by the Economic and Social Council in its resolution 3 (III). Its terms of reference were initially set out in Council resolution 150 (VII). In its resolution 49/128, the General Assembly decided that the revitalized Population Commission should be renamed the Commission on Population and Development and that it should meet on an annual basis. The Commission consists of 47 representatives of Member States elected by the Economic and Social Council for a period of four years (Council decision 1995/320). It normally meets annually for a period of five working days. The forty-third and forty-fourth sessions of the Commission are scheduled to be held in 2010 and 2011, respectively.

9.18 Under its terms of reference the Commission is to assist the Economic and Social Council by: (a) arranging for studies and advising the Council on population issues and trends, the integration of population and development strategies, population and related development policies and programmes and the provision of population assistance as well as addressing any population and development questions on which either the principal or the subsidiary organs of the United Nations or the specialized agencies may seek advice; (b) monitoring, reviewing and assessing the implementation of the Programme of Action of the International Conference on Population and Development at the national, regional and global levels, identifying reasons for success and failure, and advising the Council thereon; and (c) reviewing the findings of research and analysis pertaining to the interrelationships between population and development at the national, regional and international levels and advising the Council thereon.

Commission for Social Development

Resource requirements (before recosting): $202,900

9.19 The Social Commission was established as a functional commission of the Economic and Social Council by the Council in its resolution 10 (II). As a result of a comprehensive reappraisal of the role of the Commission, the Council, in its resolution 1139 (XLI), renamed it the Commission for Social Development to clarify its role as a preparatory body of the Council for the entire range of social development policy. Following the convening of the World Summit for Social Development in 1995, the Council, by its resolution 1995/60, decided that the Commission should review, on a periodic basis, issues related to the follow-up and implementation of the Copenhagen Declaration on Social Development and the Programme of Action adopted by the Summit. By its resolution 1996/7, the Council decided to expand the membership of the Commission from 32 to 46 representatives of Member States, elected by the Council for a period of four years, and that it should meet in annual sessions of eight working days. The Council also decided by its resolution 2005/11 that the Commission would be organized in a series of two-year action-oriented

implementation cycles that would include a review segment and a policy segment. The forty-eighth and forty-ninth sessions of the Commission for Social Development are scheduled to be held in 2010 and 2011, respectively.

Commission on the Status of Women

Resource requirements (before recosting): $236,900

9.20 The Commission on the Status of Women was established as a functional commission of the Economic and Social Council by the Council in its resolution 11 (II). The original membership of 15 representatives of Member States was increased to 18 in 1951, to 21 in 1961 and to 32 in 1966. By its resolution 1989/45, the Council decided to enlarge the membership in 1990 to 45 representatives elected by the Council for a period of four years. The Commission reports to the Council on matters concerning the promotion of women's rights in the political, economic, social and educational fields and makes recommendations to the Council on problems requiring immediate attention in the field of women's rights. It meets annually in New York for 10 working days. The fifty-fourth and fifty-fifth sessions of the Commission on the Status of Women are scheduled to be held in 2010 and 2011, respectively.

9.21 The Commission has a central role within the United Nations system in monitoring the implementation of the Beijing Declaration and Platform for Action and in advising the Economic and Social Council thereon. In its resolution 1996/6, the Council gave the Commission a catalytic role in mainstreaming gender perspectives in policies and programmes and confirmed its existing mandates. In its resolution 2006/9, the Council decided that the Commission would consider one priority theme at each session for the period 2007-2009, based on the Beijing Platform for Action and the outcome of the twenty-third special session of the General Assembly. The Commission would hold an interactive high-level round table in parallel chambers, two interactive expert panels on the priority theme of each session, as well as a panel on an emerging issue, a panel on the priority theme of the subsequent session, and an interactive dialogue to review a theme from an earlier session. Under Council resolutions 76 (V), 3041 (XI) and 1983/27, the Secretary-General is mandated to prepare lists of confidential and non-confidential communications on the status of women for submission to the Commission on the Status of Women.

Commission on Sustainable Development

Resource requirements (before recosting): $528,300

9.22 The Commission on Sustainable Development was established as a functional commission of the Economic and Social Council by the Council in its decision 1993/207. Its functions are set out in General Assembly resolution 47/191. The Commission is composed of 53 representatives of Member States elected by the Council for a period of three years, and meets annually for a period of two to three weeks. The Commission reports to the Council and provides recommendations to the Assembly through the Council. As a consequence of the World Summit on Sustainable Development and Council resolution 2003/61 on the future programme of work of the Commission on Sustainable Development, the work of the Commission is organized in a series of two-year action-oriented implementation cycles, which include a review session and a policy session. It will continue to meet annually as in the past; every second year will be reserved for intergovernmental negotiations. The review session will focus on the results of the implementation of the programme of work by Governments, international organizations and major groups at the national and regional levels and will establish the topics to be negotiated in the following year's session of the Commission. The overall workload of the Commission will remain unchanged. The eighteenth and nineteenth sessions of the Commission on Sustainable Development are scheduled to be held in 2010 and 2011, respectively.

Committee for Development Policy

Resource requirements (before recosting): $354,800

9.23 The Economic and Social Council, in annex I to its resolution 1998/46, renamed the Committee for Development Planning, functioning in accordance with Council resolutions 1035 (XXXVII) and 1079 (XXXIX) and decision 1995/215, the Committee for Development Policy, and reconfirmed its status as a subsidiary body of the Council. In accordance with Council resolution 1998/46, the Committee is composed of 24 independent experts with expertise drawn from the fields of economic development, social development and environmental protection who reflect adequate geographical and gender balance. Its membership includes experts who are able to make a contribution on emerging issues and the multilateral process. The experts are nominated by the Secretary-General following consultation with interested Governments and are approved by the Council. The term of office of each member is three years.

9.24 The Committee is called upon to undertake a triennial review of the status of least developed countries and to meet on that issue once every three years. The Council decides on the programme of work of the Committee. The Committee meets in annual session for five working days and submits its report to the Council at its substantive session in July. The General Assembly, the Secretary-General and the subsidiary bodies of the Council may propose, through the Council, issues for consideration by the Committee. With respect to the submission of its report to the Council, the Committee has decided that its Chairman or a designated member should attend the session of the Council to introduce the report and respond to any queries raised. The twelfth and thirteenth sessions of the Committee for Development Policy are scheduled to be held in 2010 and 2011, respectively.

Committee of Experts on Public Administration

Resource requirements (before recosting): $332,200

9.25 The Committee of Experts on Public Administration was established by the Economic and Social Council in its resolution 2001/45 and consists of 24 experts appointed in their personal capacity by the Council upon the nomination of the Secretary-General. It convened its first session at United Nations Headquarters from 22 to 26 July 2002 and holds annual one-week sessions since 2003 in accordance with Council resolution 2003/60. The Committee is the successor of the former Meeting of Experts on the United Nations Programme in Public Administration and Finance. Its role is to support Member States in building capacity to meet the basic needs of their populations through the discussion of themes relating to the role of the public sector in the development process. The ninth and tenth sessions of the Committee of Experts on Public Administration are scheduled to be held in 2010 and 2011, respectively.

Committee of Experts on International Cooperation in Tax Matters

Resource requirements (before recosting): $351,300

9.26 By its resolution 2004/69, the Economic and Social Council decided to rename the Ad Hoc Group of Experts on International Cooperation in Tax Matters the Committee of Experts on International Cooperation in Tax Matters. The Committee comprises 25 members nominated by Governments who act in their expert capacity. They are appointed by the Secretary-General, after notification of the Council, for a term of four years and are drawn from the fields of tax policy and tax administration. Their appointment reflects adequate equitable geographical distribution, representing different tax systems. As from 2005, the Committee meets on a yearly basis for a period of five days in Geneva. The sixth and seventh sessions of the Committee of Experts on International Cooperation in Tax Matters are scheduled to be held in 2010 and 2011, respectively.

9.27 The Committee of Experts is mandated to: (a) keep under review and update as necessary the United Nations Model Double Taxation Convention between Developed and Developing Countries and the Manual for the Negotiation of Bilateral Tax Treaties between Developed and Developing Countries; (b) provide a framework for dialogue with a view to enhancing and promoting international tax cooperation among national tax authorities; (c) consider how new and emerging issues could affect international cooperation in tax matters and develop assessments, commentaries and appropriate recommendations; (d) make recommendations on capacity-building and the provision of technical assistance to developing countries and countries with economies in transition; and (e) give special attention to developing countries and countries with economies in transition in dealing with all the above issues. The Committee submits its report on the work of its annual session to the Economic and Social Council at its substantive session.

9.28 By its resolution 2006/48, the Council noted the creation of four subcommittees on substantive matters, namely, treaty abuses, mutual assistance in collecting tax debts, definition of permanent establishment, and exchange of information, and two working groups, on international tax arbitration and the Manual for the Negotiation of Bilateral Tax Treaties between Developed and Developing Countries. At its second session, the Committee established a new subcommittee on dispute resolution (replacing the former working group on tax arbitration) and a new working group on treatment of Islamic financial instruments, while the subcommittee on mutual assistance in collection of taxes completed its work.

United Nations Forum on Forests

Resource requirements (before recosting): $100,900

9.29 By its resolution 2000/35, the Economic and Social Council established the United Nations Forum on Forests as an intergovernmental subsidiary body of the Council, to serve as a permanent policy and political forum, with the main objective of promoting the management, conservation and sustainable development of all types of forests, and to strengthen long-term political commitment to that end. The Forum is composed of all States Members of the United Nations and members of the specialized agencies with full and equal participation, including voting rights.

9.30 The Forum works on the basis of a multi-year programme of work and is mandated to perform a set of principal functions related to: supporting efforts to achieve the shared global objectives on forests; facilitating the implementation of a non-legally binding instrument on all types of forests; policy development; international coordination among organizations, instruments and institutions; monitoring, assessment and reporting; and strengthening political commitment. The Economic and Social Council, in its resolution 2006/49, decided: (a) to strengthen the international arrangement on forests and set shared global objectives on forests to achieve progress by 2015; and (b) that, following its seventh session in 2007, the Forum shall meet biennially for a period of up to two weeks on the basis of a focused multi-year programme of work adopted by the Forum at its seventh session. The ninth session of the United Nations Forum on Forests is scheduled to be held in 2011.

Permanent Forum on Indigenous Issues

Resource requirements (before recosting): $351,300

9.31 The Economic and Social Council, in its resolution 2000/22, decided to establish, as a subsidiary organ of the Council, a permanent forum on indigenous issues, consisting of 16 members, 8 members to be nominated by Governments and elected by the Council and 8 members to be appointed by the President of the Council following formal consultation with the Bureau and the regional groups, through their coordinators. Nominations are decided on the basis of broad consultations with indigenous organizations, taking into account the diversity and geographical

distribution of the indigenous people of the world as well as the principles of transparency, representative and equal opportunity for all indigenous people, including internal processes, when appropriate, and local indigenous consultation processes. All members serve in their personal capacity as independent experts on indigenous issues for a period of three years, with the possibility of re-election or reappointment for one further period. States, United Nations bodies and organs, intergovernmental organizations and non-governmental organizations in consultative status with the Council may participate as observers. Organizations of indigenous people may also participate as observers, in accordance with the procedures that have been applied in the Working Group on Indigenous Populations of the Subcommission on the Promotion and Protection of Human Rights.

9.32 The Economic and Social Council decided that the Permanent Forum shall hold an annual session of 10 working days at the United Nations Office at Geneva or at United Nations Headquarters or at such other place as the Permanent Forum may decide in accordance with the existing Financial Regulations and Rules of the United Nations. The ninth and tenth sessions of the Permanent Forum on Indigenous Issues are scheduled to be held in 2010 and 2011, respectively.

B. Executive direction and management

Resource requirements (before recosting): $6,781,300

9.33 The Under-Secretary-General for Economic and Social Affairs is responsible for the overall direction, supervision and management of the Department in the implementation of its mandates and approved programme of work. He serves as convener of the Executive Committee on Economic and Social Affairs as well as the Programme Manager of the Development Account. The Under-Secretary-General is assisted by the Assistant Secretary-General for Policy Coordination and Inter-Agency Affairs, the Assistant Secretary-General for Economic Development, and the Assistant Secretary-General and Special Adviser to the Secretary-General on Gender Issues and Advancement of Women.

9.34 The Assistant Secretary-General for Policy Coordination and Inter-Agency Affairs supports the Under-Secretary-General by providing substantive support to the Economic and Social Council and other relevant intergovernmental bodies. He also serves as Secretary of the United Nations System Chief Executives Board for Coordination (CEB). The Assistant Secretary-General for Economic Development assists the Under-Secretary-General by providing expert advice on development issues and by overseeing and coordinating data analysis and information, and is also responsible for the overall coordination of technical cooperation activities.

9.35 The functions of the Special Adviser on Gender issues and Advancement of Women, who reports directly to the Secretary-General on gender equality issues, including the progress made by departments and offices within the United Nations system in mainstreaming a gender perspective in all areas of work are programmed under subprogramme 2, Gender issues and advancement of women. The Special Adviser, assisted by the Focal Point for Women in the Secretariat, supports and advises programme managers in their efforts to meet General Assembly-mandated targets on gender balance. As Chairperson of the Inter-Agency Network on Women and Gender Equality, the Special Adviser provides leadership in the area of gender mainstreaming in both the substantive and operational areas.

9.36 The Office of the Under-Secretary-General provides support and advice to the Under-Secretary-General and, as appropriate, to the Assistant Secretary-General for Policy Coordination and Inter-Agency Affairs and the Assistant Secretary-General for Economic Development on the planning, coordination, management and assessment of the programme of work of the Department.

The Office also assists the Under-Secretary-General in his or her capacity as the Programme Manager of the Development Account.

Table 9.8 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To ensure full implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources, including programme aspects of the programme budget and programme monitoring and evaluation.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Programme of work is effectively managed	(a) (i) Timely delivery of outputs and services *Performance measures*: 2006-2007: 93 per cent of output delivery within established deadlines Estimate 2008-2009: 93 per cent of output delivery within established deadlines Target 2010-2011: 93 per cent of output delivery within established deadlines (ii) Efficient and effective use of resources *Performance measures*: 2006-2007: 99 per cent of budget delivery Estimate 2008-2009: 99 per cent of budget delivery Target 2010-2011: 99 per cent of budget delivery
(b) Timely recruitment and placement of staff	(b) Reduction in the average number of days a Professional post remains vacant *Performance measures*: 2006-2007: 160 days Estimate 2008-2009: 190 days Target 2010-2011: 180 days
(c) Improved geographical representation and gender balance of staff	(c) (i) Increased percentage of staff recruited from unrepresented and underrepresented Member States in the Department

	Performance measures: 2006-2007: 5 per cent of staff recruited from unrepresented and underrepresented Member States in the Department Estimate 2008-2009: 10 per cent of staff recruited from unrepresented and underrepresented Member States in the Department Target 2010-2011: 12 per cent of staff recruited from unrepresented and underrepresented Member States in the Department (ii) Increased percentage of women at the Professional level and above for appointments of one year or more *Performance measures*: 2006-2007: 46 per cent of women at the Professional level and above for appointments of one year or more Estimate 2008-2009: 46 per cent of women at the Professional level and above for appointments of one year or more Target 2010-2011: 47 per cent of women at the Professional level and above for appointments of one year or more
(d) Increased timeliness of submission of documentation	(d) Increased percentage of pre-session documentation submitted in accordance with the required deadline *Performance measures*: 2006-2007: 64 per cent of pre-session documentation submitted in accordance with the required deadline Estimate 2008-2009: 68 per cent of pre-session documentation submitted in accordance with the required deadline Target 2010-2011: 70 per cent of pre-session documentation submitted in accordance with the required deadline

(e) Enhanced policy coherence in the management of the economic and social activities of the United Nations Secretariat through the support of the Executive Committee on Economic and Social Affairs	(e) (i) Number of joint Executive Committee on Economic and Social Affairs policy papers, reports, guidance and other notes, capacity-building activities and approaches *Performance measures*: 2006-2007: 14 policy papers, reports, guidance and other notes, capacity-building activities and approaches Estimate 2008-2009: 18 policy papers, reports, guidance and other notes, capacity-building activities and approaches Target 2010-2011: 18 policy papers, reports, guidance and other notes, capacity-building activities and approaches (ii) Number of decisions arising from meetings of the Executive Committee on Economic and Social Affairs *Performance measures*: 2006-2007: 39 decisions Estimate 2008-2009: 40 decisions Target 2010-2011: 40 decisions

Table 9.9 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	5 075.2	5 426.1	16	16
Non-post	1 386.0	1 355.2	—	—
Subtotal	**6 461.2**	**6 781.3**	**16**	**16**
Extrabudgetary	—	—	—	—
Total	**6 461.2**	**6 781.3**	**16**	**16**

9.37 The amount of $5,426,100 provides for 16 posts (1 Under-Secretary-General, 2 Assistant Secretary-General, 7 Professional and 6 General Service (Other level)) and reflects an increase of $350,900, resulting from the full funding of one P-5 post approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development-related

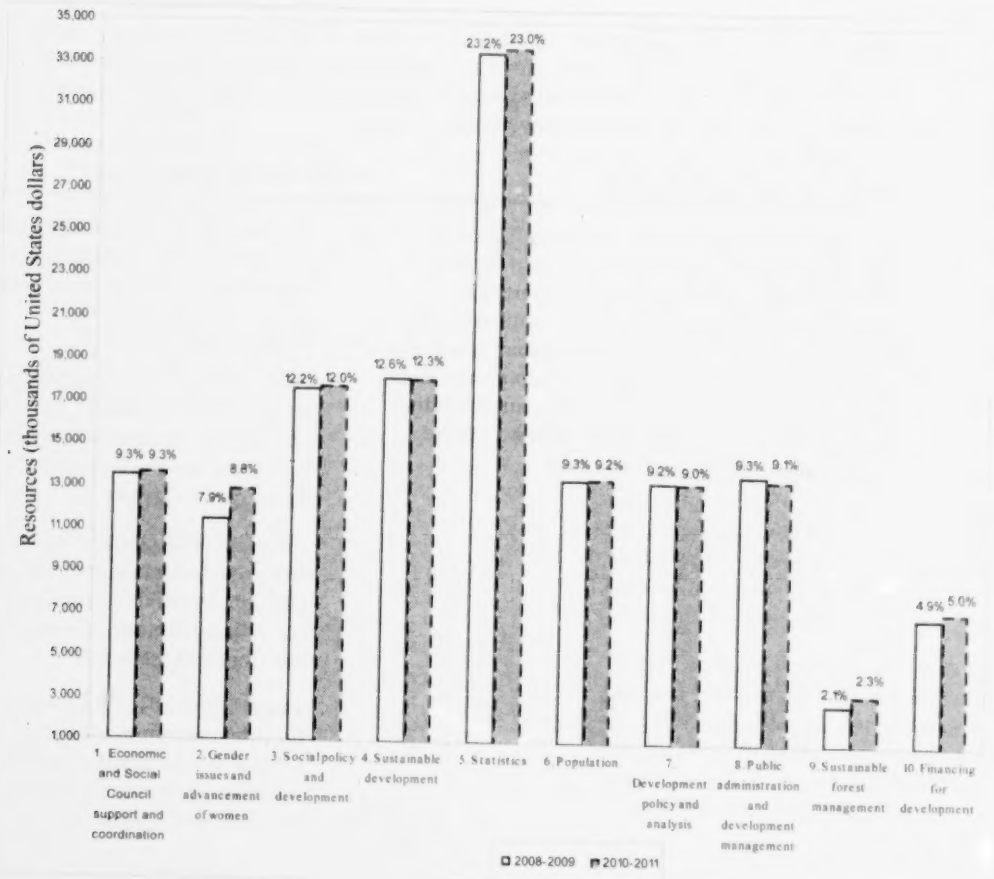
activities. The amount of $1,355,200 for non-post requirements, reflecting a decrease of $30,800, provides, inter alia, for: general temporary assistance, overtime, consultants, travel of staff, and the United Nations contribution to the activities of the Non-Governmental Liaison Service. The decrease of $30,800 under general temporary assistance reflects actual requirements, consistent with expenditure patterns of recent bienniums.

C. Programme of work

Table 9.10 **Resource requirements by subprogramme**

	Resources (thousands of United States dollars)		*Posts*	
Subprogramme	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
1. Economic and Social Council support and coordination	13 510.9	13 695.9	47	46
2. Gender issues and advancement of women	11 411.6	12 886.4	42	42
3. Social policy and development	17 601.8	17 750.2	61	60
4. Sustainable development	18 168.2	18 165.2	61	59
5. Statistics	33 536.6	33 775.2	124	124
6. Population	13 373.3	13 521.7	46	45
7. Development policy and analysis	13 327.1	13 316.9	46	46
8. Public administration and development management	13 461.3	13 451.1	49	49
9. Sustainable forest management	3 105.5	3 451.3	8	8
10. Financing for development	7 061.5	7 356.2	23	23
Subtotal	**144 557.8**	**147 370.1**	**507**	**502**
Extrabudgetary	50 733.3	48 572.6	17	18
Total	**195 291.1**	**195 942.7**	**524**	**520**

Regular budget resource requirements by subprogramme



Subprogramme 1
Economic and Social Council support and coordination

Resource requirements (before recosting): $13,695,900

9.38 Substantive responsibility for the subprogramme is vested within the Office for Economic and Social Council Support and Coordination. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 1 of programme 7 of the strategic framework for the period 2010-2011.

Table 9.11 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To advance the role of the General Assembly and the Economic and Social Council in supporting efforts to promote more coherent and integrated implementation of the United Nations development agenda, comprised of the internationally agreed development goals, including the Millennium Development Goals.

Expected accomplishments	Indicators of achievement
(a) Strengthened role of the General Assembly and the Economic and Social Council in policy development, coordination and coherence to facilitate and monitor progress in implementing the internationally agreed development goals and in strengthening the linkage between policy and operational activities for development, including through the annual ministerial review and the Development Cooperation Forum	(a) (i) Increased number of agreed outcomes and presidential summaries reflecting consensus on major development issues *Performance measures*: 2006-2007: 6 agreed outcomes and presidential summaries containing clearly identifiable principles and actions regarding progress on specific development issues Estimate 2008-2009: 6 agreed outcomes and presidential summaries containing clearly identifiable principles and actions regarding progress on specific development issues Target 2010-2011: 6 agreed outcomes and presidential summaries containing clearly identifiable principles and actions regarding progress on specific development issues (ii) Increased number of country-level development plans reflecting the policy consensus *Performance measures*: 2006-2007: 35 countries with country-level development plans, poverty reduction strategy papers and other national strategy papers, reflecting the international consensus Estimate 2008-2009: 40 countries with country-level development plans, poverty reduction strategy papers and other national strategy papers, reflecting the international consensus

Target 2010-2011: 50 countries with country-level development plans, poverty reduction strategy papers and other national strategy papers, reflecting the international consensus

(iii) Increased number of Member States participating in the annual ministerial review process

Performance measures:

2006-2007: 6 countries making national voluntary presentations during the annual ministerial review process that clearly identify best practices and lessons learned in the implementation of the Millennium Development Goals

Estimate 2008-2009: 6 countries making national voluntary presentations during the annual ministerial review process that clearly identify best practices and lessons learned in the implementation of the Millennium Development Goals

Target 2010-2011: 6 countries making national voluntary presentations during the annual ministerial review process that clearly identify best practices and lessons learned in the implementation of the Millennium Development Goals

(iv) Increased number of stakeholders participating in the Development Cooperation Forum process

Performance measures:

2006-2007: 6 major constituencies (NGOs, foundations, global funds, parliamentarians, private sector, academia) represented at the Development Cooperation Forum)

Estimate 2008-2009: 6 major constituencies (NGOs, foundations, global funds, parliamentarians, private sector, academia) represented at the Development Cooperation Forum)

	Target 2010-2011: 6 major constituencies (NGOs, foundations, global funds, parliamentarians, private sector, academia) represented at the Development Cooperation Forum)
(b) Enhanced role of the Economic and Social Council in guiding its subsidiary bodies and in promoting coordination and coherence in the activities of the United Nations system	(b) (i) Increased number of similar items appearing on the agendas and programmes of work of the functional commissions following up on or complementing the agenda of the Economic and Social Council *Performance measures*: 2006-2007: 15 similar items Estimate 2008-2009: 16 similar items Target 2010-2011: 16 similar items (ii) The number of actions taken by subsidiary bodies of the Economic and Social Council in response to policy coordination initiatives and documents of the Council *Performance measures*: 2006-2007: 20 actions Estimate 2008-2009: 20 actions Target 2010-2011: 20 actions (iii) Increased contribution to the deliberations of the Economic and Social Council by non-governmental organizations in consultative status with the Council *Performance measures*: 2006-2007: 36 official statements made by non-governmental organizations Estimate 2008-2009: 36 official statements made by non-governmental organizations Target 2010-2011: 40 official statements made by non-governmental organizations

(c) Enhanced role of the Economic and Social Council in the area of post-conflict reconstruction and development, including its enhanced interaction with the Security Council as mandated by the Economic and Social Council	(c) Increased number of recommendations and decisions of the Economic and Social Council on long-term development situations of post-conflict countries as well as its advice to the Peacebuilding Commission *Performance measures*: 2006-2007: 6 recommendations Estimate 2008-2009: 6 recommendations Target 2010-2011: 6 recommendations

External factors

9.39 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) policymakers, both national and international, are fully involved in economic and social issues in the General Assembly and the Economic and Social Council; and (b) the international community is responsive to the recommendations and decisions of the Assembly and the Council.

Outputs

9.40 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: plenary meetings (32); international year for the rapprochement of cultures — special panel (1); official meetings and informal consultations of the Second Committee (50); panel discussions, interactive debates and keynote addresses of Second and Third Committees (6); United Nations Pledging Conference for Development Activities (4);

b. Parliamentary documentation: reports: 2001-2010 Decade to Roll Back Malaria in Developing Countries, Particularly in Africa (2); contribution to the report on progress made in the implementation of the development outcome of the 2005 World Summit in the framework of the comprehensive report on the follow-up to the Millennium Declaration and the 2005 World Summit Outcome (2); culture of peace (1); human resources development (1); implementation of the International Plan of Action for the United Nations Literacy Decade (1); promotion of religious and cultural understanding, harmony and cooperation (1); global road safety (1); communication for development (1); industrial development (1); the return or restitution of cultural property to the countries of origin (1); globalization and interdependence (2); the role of the Economic and Social Council in the integrated and coordinated implementation of the outcomes of and follow-up to major United Nations conferences and summits (2);

(ii) Economic and Social Council:

a. Substantive servicing of meetings: meetings of the High-level Policy Dialogue with trade and international financial institutions (2); meetings with participation of leading scholars and experts in various development related fields (2); joint

meetings of the Economic and Social Council Bureau and chairs of the functional commissions (2); meetings and informal consultations of the organizational sessions, substantive sessions and resumed sessions of the Council (140); meetings of the Ad Hoc Advisory Group on African Countries Emerging from Conflict and Ad Hoc Advisory Group on Haiti (4); global preparatory meetings on the annual ministerial review (2); panels on emerging issues relevant to United Nations development cooperation and operational activities (12); the special high-level meeting of the Economic and Social Council with the Bretton Woods institutions, the World Trade Organization and the United Nations Conference on Trade and Development (UNCTAD) (2); thematic discussions of the Economic and Social Council (2);

b. Parliamentary documentation: reports on: the theme of the annual ministerial review (2); the long-term programme of support for Haiti (2); progress in the implementation of the 2008 General Assembly resolution on the triennial comprehensive policy review of operational activities for development of the United Nations system (2); the Ad Hoc Inter-Agency Task Force on Tobacco Control (1); actions undertaken by executive boards and governing bodies on simplification and harmonization of business practices (2); the comprehensive statistics on operational activities for development (2); the functioning of the resident coordinator system (2); trends in international development cooperation (1); report on genetic privacy and non-discrimination (1); the coordination segment (2); the role of the Economic and Social Council in the integrated and coordinated implementation of the outcomes of and follow-up to major United Nations conferences and summits (2); the thematic discussion of the high-level segment of the Council (2); the United Nations Public-Private Alliance for Rural Development (1);

(iii) Committee on Non-Governmental Organizations:

a. Substantive servicing of meetings: meetings of the Committee on Non-Governmental Organizations at its substantive regular and resumed sessions (70); ad hoc meetings convened by the Committee, meetings of the informal working group and informals, as required (12);

b. Parliamentary documentation: reports of the Committee on Non-Governmental Organizations on its regular substantive sessions, resumed sessions and its ad hoc resumed sessions (5);

(iv) Ad hoc expert groups: six expert groups on: support to annual ministerial review preparations (4); coordinated and focused dialogue with key stakeholders on the objectives and agenda of the preparatory process for the high-level biennial Development Cooperation Forum; and statistical analysis of the financing of operational activities for development of the United Nations system (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: book on the high-level segment dialogue of the Economic and Social Council (2);

(ii) Exhibits, guided tours, lectures: Innovation Fair (2);

(iii) Booklets, fact sheets, wallcharts, information kits: brochures for foundations and the private sector (1); Economic and Social Council Newsletter (8); Economic and Social Council calendar (2); Economic and Social Council leaflet (2);

(iv) Special events: Development Cooperation Forum – organization of side events (3); non-governmental organizations high-level segment forum (4); organization of round tables, panel discussions and forums with the participation of outside experts, non-governmental organizations, agency representatives and the business and academic communities, where appropriate, in accordance with the rules of the Economic and Social Council, in parallel with the formal meetings of the Council and in preparation of its sessions (16);

(v) Technical material: a Development Cooperation Forum portal, newsletters and other outreach materials (2); annual ministerial review e-discussion (2); development and update of annual ministerial review national voluntary presentations database of best practices in achieving internationally agreed development goals (1); maintenance of the "paperless committee" system (1); update of the United Nations Non-Governmental Organizations Informal Regional Framework (UN-NGO-IRENE): monthly newsletter (8); UN-NGO-IRENE website, training material and reports of meetings on capacity-building (10); update and maintenance of the Internet home page of the Economic and Social Council (1); video production/public service announcements (1); webcast of the high-level segment of the Economic and Social Council and conference on philanthropy (4);

(vi) Substantive servicing of inter-agency meetings: consultative inter-agency meetings on coordination mechanisms; inter-agency meetings related to tobacco, HIV/AIDS, indigenous issues and outer space (10), as well as meetings in the context of the follow-up to the World Summit on the Information Society (5);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: Workshops and services to grass-roots non-governmental organizations in order to strengthen their capacity and impact on their beneficiaries and on their locality/country development (4).

Table 9.12 **Resource requirements: subprogramme 1**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	12 705.9	12 856.0	47	46
Non-post	805.0	839.9	—	—
Subtotal	**13 510.9**	**13 695.9**	**47**	**46**
Extrabudgetary	1 511.3	1 529.5	—	2
Total	**15 022.2**	**15 225.4**	**47**	**48**

9.41 The amount of $12,856,000, including a net increase of $150,100, provides for 46 posts, including 28 Professional and above and 18 General Service posts, to service meetings of intergovernmental and other bodies, such as the Second Committee of the General Assembly, the Economic and Social Council, the Committee on Non-Governmental Organizations and ad hoc advisory groups on African countries emerging from conflict; preparation of parliamentary documentation, publications and technical material (website, newsletters, brochures) for these meetings; organization of technical cooperation activities (seminars, workshops, field projects); support for

the triennial comprehensive review process; and provision of substantive servicing and support to the biennial Development Cooperation Forum and the annual ministerial review. The net increase of $150,100 results from: (a) the full funding of one P-4 post approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development related activities ($299,800); partly offset by (b) abolition of one General Service (Other level) post to rationalize and streamline the post structure, through process re-engineering and optimization of mandates delivery schedules and methods ($149,700). The amount of $839,900 for non-post requirements, reflecting an increase of $34,900, provides mostly for: (a) consultants; (b) experts groups; (c) travel of staff; (d) contractual services; and (e) contribution by the United Nations to the CEB Subcommittee on Nutrition. The increase of $34,900 is largely attributable to additional requirements for contractual services for redesigning and updating the Internet-based Economic and Social Council home page in several official languages.

9.42 During the biennium 2010-2011, projected extrabudgetary resources of $1,529,500 will be used: (a) to ensure multi-stakeholder participation in the annual ministerial review preparatory process; (b) to enable the utilization of external expertise to improve the analytical work for the triennial comprehensive policy of United Nations operational activities for development; and (c) to support the global preparations for the Development Cooperation Forum, including financing substantive studies, global/regional preparatory meetings and expert group meetings.

Subprogramme 2
Gender issues and advancement of women

Resource requirements (before recosting): $12,886,400

9.43 Substantive responsibility for the subprogramme is vested within the Office of the Special Adviser on Gender Issues and Advancement of Women and the Division for the Advancement of Women. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 2 of programme 7 of the strategic framework for the period 2010-2011.

Table 9.13 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen the achievement of gender equality and the advancement of women, including women's full enjoyment of their human rights.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Advancements in gender equality and the elimination of gender discrimination through support to and the promotion of the full and effective implementation of the Beijing Platform for Action, the outcomes of the twenty-third special session of the General Assembly and the 2005 World Summit and the Convention on the Elimination of All Forms of Discrimination against Women	(a) (i) Increased number of policies and actions taken at the national and regional levels to implement the Beijing Platform for Action, the outcome of the twenty-third special session, the Convention on the Elimination of All Forms of Discrimination against Women and the 2005 World Summit

	Performance measures:
	2006-2007: 120 statements on policies and actions
	Estimate 2008-2009: 160 statements on policies and actions
	Target 2010-2011: 200 statements on policies and actions
	(ii) Increased number of representatives of non-governmental organizations that participate in the work of the Commission on the Status of Women
	Performance measures:
	2006-2007: 3,150 representatives of non-governmental organizations accredited by the Economic and Social Council
	Estimate 2008-2009: 2,000 representatives of non-governmental organizations accredited by the Economic and Social Council
	Target 2010-2011: 3,000 representatives of non-governmental organizations accredited by the Economic and Social Council
(b) Enhanced capacity of the Commission on the Status of Women to fulfil its mandates, including the promotion of gender mainstreaming in all political, economic and social spheres	(b) (i) Increased number of Member States reporting to the Commission on the Status of Women on actions taken to implement gender mainstreaming at the national level
	Performance measures:
	2006-2007: 130 Member States
	Estimate 2008-2009: 65 Member States
	Target 2010-2011: 100 Member States
	(ii) Increased proportion of resolutions and decisions of the functional commissions of the Economic and Social Council that incorporate a gender perspective

	Performance measures: 2006-2007: 23 per cent of resolutions Estimate 2008-2009: 24 per cent of resolutions Target 2010-2011: 25 per cent of resolutions
(c) Increased capacity of the United Nations system entities to mainstream gender perspectives and to undertake targeted measures to empower women in policies and programmes of the United Nations system	(c) (i) Increased number of actions taken by United Nations entities, individually and/or collaboratively, to incorporate gender perspectives in their policies, programmes and projects *Performance measures*: 2006-2007: 79 reports of entities on actions taken Estimate 2008-2009: 75 reports of entities on actions taken Target 2010-2011: 81 reports of entities on actions taken (ii) Improved gender balance through effective implementation of gender-sensitive human resources policy measures by the United Nations system entities *Performance measures*: 2006-2007: 2 initiatives and surveys undertaken by entities to improve gender balance Estimate 2008-2009: 3 initiatives and surveys undertaken by entities to improve gender balance Target 2010-2011: 6 initiatives and surveys undertaken by entities to improve gender balance
(d) Increased understanding of and enhanced policy support for measures to implement all relevant resolutions and decisions on gender issues, including on women and armed conflict	(d) (i) Increased number of United Nations entity-specific policies and action plans developed with the support of the Office of the Special Adviser on Gender Issues and Advancement of Women on implementation of resolutions and decisions on gender issues, including on women and armed conflict

Performance measures:

2006-2007: 269 initiatives for the first system-wide action plan for implementation of Security Council resolution 1325 (2000)

Estimate 2008-2009: 331 initiatives for the first system-wide action plan for implementation of Security Council resolution 1325 (2000)

Target 2010-2011: 361 initiatives for the first system-wide action plan for implementation of Security Council resolution 1325 (2000)

External factors

9.44 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that priority will be given by Member States and by entities of the United Nations system to gender issues and advancement of women.

Outputs

9.45 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: substantive servicing, including plenary meetings of the Second and the Third Committees (14);

b. Parliamentary documentation: reports on: future operation of INSTRAW (2); improvement of the situation of women in rural areas (1); improvement of the status of women in the United Nations system (1); intensification of efforts to eliminate all forms of violence against women (2); measures taken and progress achieved in the follow-up to and implementation of the Fourth World Conference on Women and the twenty-third special session of the General Assembly (2); trafficking in women and girls (1); violence against women migrant workers (1); women in development (1);

(ii) Security Council:

a. Substantive servicing of meetings and informal consultations (4);

b. Parliamentary documentation: report on women, peace and security (2);

(iii) Economic and Social Council:

a. Substantive servicing of meetings: substantive servicing of plenary meetings (8);

b. Parliamentary documentation: reports on: mainstreaming a gender perspective into all policies and programmes in the United Nations system (2); strengthening of INSTRAW (2);

(iv) Commission on the Status of Women:

a. Substantive servicing of meetings: open-ended consultations by the Bureau of the Commission on the Status of Women (8); substantive servicing of meetings of the Commission (40);

b. Parliamentary documentation: discussion guide on the high-level round table on the priority theme of the Commission on the Status of Women (2); report on ending female genital mutilation (1); lists of confidential communications relating to the status of women (2); inputs to the Economic and Social Council high-level segment (2); reports on progress in mainstreaming a gender perspective in the development, implementation and evaluation of national policies and programmes, with a particular focus on the priority theme (2); provisional agenda and annotations and proposed organization of work (2); report on release of women and children taken hostage, including those subsequently imprisoned, in armed conflicts (1); reports on priority themes as identified in the Commission's long-term programme of work (2); reports on the situation of and assistance to Palestinian women (2);

(v) Ad hoc expert groups: 16 expert group meetings on: gender mainstreaming at the country and regional levels (1); improving work-life balance in the United Nations system (1); priority themes/issues in preparation for the fifty-fifth and fifty-sixth sessions of the Commission on the Status of Women (2); interactive dialogue to evaluate progress in the implementation of the agreed conclusions on a priority theme from a previous session of the Commission on the Status of Women (2); panels and interactive high-level round tables on experiences, lessons learned and good practices in relation to the implementation of previous commitments made with regard to the priority theme of the Commission on the Status of Women (6 panels and 4 round tables);

(b) Other substantive activities (regular budget and extrabudgetary):

(i) Recurrent publications: *Network* (the Office of the Special Adviser on Gender Issues and Advancement of Women) (8); inventory of activities on violence against women — electronic newsletter (6); *Women 2000 and beyond* (4); words to action: violence against women — electronic newsletter (8);

(ii) Non-recurrent publications: lessons learned in capacity-building on gender mainstreaming in the United Nations system (the Office of the Special Adviser on Gender Issues and Advancement of Women) (1); operational toolkit on gender mainstreaming in development instruments at the national level (1); on the theme to be decided on the basis of the 15-year review of the Beijing Platform for Action (1); strengthening institutional accountability mechanisms for gender mainstreaming in the United Nations system (the Office of the Special Adviser on Gender Issues and Advancement of Women) (1);

(iii) Technical material: further development, design, maintenance and management of the Division for the Advancement of Women website (2); further development, design, maintenance and management of the Inter-Agency Network on Women and Gender Equality website (2); further development, design, maintenance and management of the website of the Office of the Special Adviser on Gender Issues and Advancement of Women (2); further development, design, maintenance and management of WomenWatch website (2); further development, design, maintenance and management of the coordinated database on violence against women (2); guidelines, checklist and

tools on gender balance in staffing (1); guidelines, checklist and tools on gender mainstreaming (1); guidelines, checklist and tools on implementation of Security Council resolution 1325 (2000) on women, peace and security (1); report of the expert group meeting on gender mainstreaming at the country and regional levels (1); report of the expert group meeting on improving work-life balance in the United Nations system (1); reports of expert group meetings on violence against women, including trafficking in women and girls (2); reports of expert group meetings on the priority themes/issues decided by the Commission on the Status of Women (2);

(iv) Substantive servicing of inter-agency meetings: Inter-Agency Network on Women and Gender Equality (4);

(v) Documentation for inter-agency meetings: report of the annual meeting of the Inter-Agency Network on Women and Gender Equality (2).

Table 9.14 **Resource requirements: subprogramme 2**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	10 644.8	12 093.1	42	42
Non-post	766.8	793.3	—	—
Subtotal	**11 411.6**	**12 886.4**	**42**	**42**
Extrabudgetary	2 336.9	2 644.3	3	1
Total	**13 748.5**	**15 530.7**	**45**	**43**

9.46 The amount of $12,093,100, reflecting an increase of $1,448,300, provides for 42 posts, which include: (a) 1 Assistant Secretary-General, 8 Professional and above and 4 General Service posts in the Office of the Special Adviser on Gender Issues; and (b) 19 Professional and above and 10 General Service posts in the Division for the Advancement of Women. These posts are required to coordinate inter-agency work on gender mainstreaming; women, peace and security; violence against women and improvement of the status of women throughout the United Nations system; service the Inter-Agency Network on Women and Gender Equality; service gender equality agenda items in intergovernmental meetings, support the Bureau of the Commission on the Status of Women; organize the participation of non-governmental organizations in gender equality activities of the Organization; monitor and report on follow-up and implementation of the Beijing Platform for Action; carry out outreach activities through publications and events and provide technical assistance to Member States on request. The increase of $1,448,300 results from the full funding of five posts (1 P-5, 2 P-4 and 2 P-3) approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development related activities. The amount of $793,300 for non-post requirements, reflecting a net increase of $26,500, provides primarily for: (a) consultants; (b) experts groups; (c) travel of staff; (d) contractual services; and (e) other operating expenses. The net increase of $26,500 is the result of additional requirements for contractual services for webcasting in connection with the interactive panels and round tables, partly offset by a decrease of related consultancy requirements.

9.47 During the biennium 2010-2011, projected extrabudgetary resources of $2,644,300 under this subprogramme will be used: (a) to support the programme of work, in particular with regard to the implementation of the Beijing Declaration and Platform for Action, the outcome of the twenty-

third special session of the General Assembly, the Declaration adopted by the Commission on the Status of Women at its forty-ninth session, and commitments on gender equality contained in the Millennium Declaration and the outcome of the 2005 World Summit; and (b) to carry out activities on the elimination of violence against women, in particular with regard to follow-up to the in-depth study on all forms of violence against women, and on intensification of efforts to eliminate all forms of violence against women, as well as activities in support of the system-wide multi-year campaign 2008-2015 entitled "Unite to end violence against women".

Subprogramme 3
Social policy and development

Resource requirements (before recosting): $17,750,200

9.48 Substantive responsibility for the subprogramme is vested within the Division for Social Policy and Development. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 3 of programme 7 of the strategic framework for the period 2010-2011.

Table 9.15 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen international cooperation, raise awareness about the importance of social development and enhance national capacity with particular attention to poverty eradication, employment generation and social integration, especially with due regard to issues relating to older persons, persons with disabilities, family, youth and indigenous peoples.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) International debate and agreements facilitated on major social development issues on the agendas of the United Nations intergovernmental processes	(a) (i) Percentage of proposed recommendations used in the formulation of resolutions, decisions and agreed conclusions *Performance measures*: 2006-2007: 90 per cent Estimate 2008-2009: 92 per cent Target 2010-2011: 94 per cent (ii) Increased number of programmes in the United Nations system devoted to social development issues *Performance measures*: 2006-2007: 5 programmes Estimate 2008-2009: 10 programmes Target 2010-2011: 12 programmes

(b) Strengthened capacity of Member States and of civil society to develop and implement social programmes and policies	(b) (i) Increased number of national personnel trained to implement social policies at the national and community levels *Performance measures*: 2006-2007: 120 national personnel Estimate 2008-2009: 250 national personnel Target 2010-2011: 300 national personnel (ii) Increased number of social policy measures taken by countries, with the support of the Division for Social Policy and Development, to promote poverty eradication, employment generation, social protection, social spending and social integration *Performance measures*: 2006-2007: 45 measures Estimate 2008-2009: 120 measures Target 2010-2011: 220 measures
(c) Better understanding and awareness by Governments, civil society and the private sector of issues of social development	(c) (i) Improved and timely access to United Nations research and analysis information *Performance measures*: 2006-2007: 2.4 million visits to and downloads from website Estimate 2008-2009: 2.5 million visits to and downloads from website Target 2010-2011: 2.6 million visits to and downloads from website (ii) Increased number of multi-stakeholder events on issues relating to social development *Performance measures*: 2006-2007: 104 events Estimate 2008-2009: 108 events Target 2010-2011: 110 events

External factors

9.49 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that Governments and other stakeholders collaborate with the subprogramme in undertaking the proposed programme of activities.

Outputs

9.50 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: substantive servicing, including meetings of the plenary and the Second and Third Committees (32);

b. Parliamentary documentation: reports on: cooperatives (1); follow-up of the Second World Assembly on Ageing (1); follow-up to the tenth anniversary of the International Year of the Family (1); global human order (1); implementation of the World Programme of Action concerning Disabled Persons (1); implementation of the objectives of the Second International Decade of the World's Indigenous Peoples (1); implementation of the outcomes of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly (2); microcredit (1); policies and programmes involving youth: further implementation of the World Programme of Action for Youth (*World Youth Report 2011*) (1); poverty eradication (2); status of the Convention on the Rights of Persons with Disabilities and the Optional Protocol thereto (2); *Report on the World Social Situation* (1);

(ii) Economic and Social Council: substantive servicing of meetings: substantive servicing of meetings of the Economic and Social Council (20);

(iii) Commission for Social Development:

a. Substantive servicing of meetings: intersessional meetings of the Bureau (20); meetings of the Commission (32);

b. Parliamentary documentation: reports on: employment (2); mainstreaming disability in the development agenda (1); note on emerging issues (2); priority themes for 2010 and 2011 (2); report of the Special Rapporteur on Disability of the Commission for Social Development on the monitoring of the implementation of the United Nations Standard Rules on Equalization of Opportunities for Persons with Disabilities (2); reports of expert group meetings on the priority themes of the forty-eighth and forty-ninth sessions of the Commission for Social Development (2); review and appraisal of the Madrid International Plan of Action on Ageing (1); social dimension of the New Partnership for Africa's Development (2);

(iv) Permanent Forum on Indigenous Issues:

a. Substantive servicing of meetings: meetings of the ninth and tenth sessions of the Permanent Forum on Indigenous Issues (40); pre-sessional meetings of the Forum (8); meetings of the Bureau of the Permanent Forum on Indigenous Issues in connection with the small grants programme under the Trust Fund on Indigenous Issues for the Second International Decade of the World's Indigenous People (8);

b. Parliamentary documentation: comprehensive reports on the follow-up to the eighth and ninth sessions of the Permanent Forum on Indigenous Issues (2); conference room papers submitted by Governments, United Nations system entities and non-governmental organizations (8); reports of expert bodies/rapporteurs of the Forum (6); analytical reports on the follow-up to the Forum's recommendations and other related work by individual United Nations and other intergovernmental entities, including reports by the special rapporteurs of the Forum (40); provisional agenda of the Forum's sessions (2);

(v) Conference of States Parties to the Convention on the Rights of Persons with Disabilities:

a. Substantive servicing of meetings: substantive servicing of meetings of the Conference of States Parties and of its intersessional working groups (32);

b. Parliamentary documentation: reports of the Conference of States Parties to the Convention on the Rights of Persons with Disabilities (2); reports of the working groups of the Conference of States Parties to the Convention on the Rights of Persons with Disabilities (4);

(vi) Ad hoc expert groups: 14 expert groups on: priority themes of the Commission for Social Development for 2010 and 2011 (2); panel discussions in relation to the forty-eighth and forty-ninth sessions of the Commission for Social Development (4); role of cooperatives in development in preparation of the International Year of Cooperatives; further implementation of the Madrid International Plan of Action on Ageing, 2002; implementation of the World Programme of Action for Youth: progress and constraints; assessing family policies; developing an inclusive policy framework: promoting social integration towards a prosperous and peaceful society; human rights-based approach to mainstreaming disability in the international development agenda: the Convention on the Rights of Persons with Disabilities as a tool to achieve the Millennium Development Goals; priority themes for the United Nations Permanent Forum on Indigenous Issues in 2010 and 2011 (2);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *Report on the World Social Situation* (1); *World Youth Report* (2);

(ii) Non-recurrent publications: capacity development on ageing (1); developing an inclusive policy framework: promoting social integration towards a prosperous and peaceful society (1); family policymaking (1); resources on mainstreaming disability in the international development agenda (1);

(iii) Technical material: accessible format versions of documentation and publications on persons with disabilities (1); database on the status of implementation of the recommendations of the United Nations Permanent Forum on Indigenous Issues (1); analysis of progress on indigenous issues regarding the Millennium Development Goals (1); electronic newsletters on ageing (United Nations Network on Ageing) (1); electronic newsletters on cooperatives (Cooperative Focus) (1); electronic newsletters on disability (Enable) (1); electronic newsletters on youth (Youth Flash) (1); newsletter on the work of the United Nations Permanent Forum on Indigenous Issues (1); periodic updates of the Division's websites (1); preparation of technical papers on indigenous peoples' issues for specialized expert or inter-agency meetings (1); programmatic

reference tools on the implementation of the Convention on the Rights of Persons with Disabilities (1);

(iv) Special events: organization of cultural events in connection with the annual session of the United Nations Permanent Forum on Indigenous Issues (2); organization of special lectures and multi-stakeholder panels on indigenous issues (12);

(v) Press releases, press conferences: press conferences on indigenous issues (4);

(vi) Substantive servicing of inter-agency meetings: the United Nations Development Group meetings on indigenous issues and disability issues (1); the Inter-Agency Support Group for the Convention on the Rights of Persons with Disabilities (1); the Inter-Agency Support Group meetings on indigenous issues (2); the Management Committee on the Plan of Action of the United Nations Development Group Guidelines on Indigenous Peoples' Issues (12);

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: advisory services, upon request from Member States, to carry out assessment, analysis and evaluation of their socio-economic situations, development goals, policies, institutional arrangements and management;

(ii) Training courses, seminars and workshops: group training, including symposiums, seminars and workshops to promote networking, advocacy and capacity-building for policy research, policy planning, implementation, and evaluation of development programmes and policies (4);

(iii) Field projects: piloting, operationalizing institutional capacities and technology transfer in policy formulation, programme and project development and programme management at the country level.

Table 9.16 **Resource requirements: subprogramme 3**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	16 276.6	16 426.8	61	60
Non-post	1 325.2	1 323.4	—	—
Subtotal	**17 601.8**	**17 750.2**	**61**	**60**
Extrabudgetary	2 496.0	2 396.0	3	1
Total	**20 097.8**	**20 146.2**	**64**	**61**

9.51 The amount of $16,426,800, reflecting a net increase of $150,200, provides for 60 posts, including 40 Professional and above and 20 General Service posts. The posts are required to provide normative, analytical and operational support to Member States and intergovernmental and non-governmental organizations on a broad range of socio-economic issues through monitoring of national and global trends and emerging issues; substantive servicing of intergovernmental meetings; promotion of dialogue with major stakeholders; preparation of reports and publications; organization of expert group meetings, seminars, and panel discussions; and provision of advisory services. The net increase of $150,200 results from: (a) the full funding of one P-4 post approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of

development-related activities ($299,800) to support the secretariat of the Permanent Forum on Indigenous Issues; partly offset by (b) abolition of one General Service (Other level) post to rationalize and streamline the post structure through process re-engineering and optimization of mandates delivery schedules and methods ($149,600). The amount of $1,323,400 for non-post requirements, reflecting a small decrease of $1,800, provides, inter alia, for: (a) general temporary assistance; (b) consultants; (c) experts groups; (d) travel of staff; (e) contractual services; and (f) the contribution to the share of the costs of the Committee for the Promotion and Advancement of Cooperatives.

9.52 During the biennium 2010-2011, projected extrabudgetary resources of $2,396,000 under the subprogramme will be used: (a) to support: the representation of the United Nations Permanent Forum on Indigenous Issues at important meetings of interest for its mandate; language-related needs of the Forum for the preparation of special publications and workshops; pilot projects in countries based on earmarked contributions; and small grants in the context of the Second International Decade of the World's Indigenous People; (b) to support catalytic and innovative interventions to build national capacities, including the capacities of non-governmental organizations for disability action, to support exchanges at subregional, regional and interregional levels on good practices in relation to, and guidelines for the full implementation of the Convention on the Rights of Persons with Disabilities; and (c) to contribute to effective follow-up to the priorities of the Copenhagen Declaration and Programme of Action on Social Development, the twenty-fourth special session of the General Assembly and the Millennium Declaration by supporting research and the preparation of documents on catalytic and innovative interventions in the areas of poverty eradication, employment and decent work and social integration.

Subprogramme 4
Sustainable development

Resource requirements (before recosting): $18,165,200

9.53 Substantive responsibility for the subprogramme is vested within the Division for Sustainable Development. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 4 of programme 7 of the strategic framework for the period 2010-2011.

Table 9.17 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To accelerate the implementation of sustainable development goals, targets and commitments in accordance with internationally agreed development goals, including those contained in the United Nations Millennium Declaration and the outcomes of major United Nations conferences and summits, in particular the World Summit on Sustainable Development.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Effective review of and agreement on key sustainable development challenges and priority actions of the multi-year programme of work to advance implementation in the areas of transport, chemicals, waste management, mining, 10 years framework of programmes on sustainable consumption and production patterns	(a) Increased level of satisfaction by Member States with the support and servicing for the intergovernmental process, including activities related to consensus-building, the functioning of the Bureau of the Commission on Sustainable Development, the partnership fair, the Learning Centre and the participation of major groups

	Performance measures: 2006-2007: 80 per cent Estimate 2008-2009: 81 per cent Target 2010-2011: 85 per cent
(b) Increased accessibility of information and knowledge on policy options, practical measures and concrete actions needed for the adoption and implementation of sustainable development at the local, national, regional and international levels	(b) (i) Increased number of inputs by Member States into databases on case studies, partnerships, best practices and lessons learned *Performance measures*: 2006-2007: 30 inputs Estimate 2008-2009: 30 inputs Target 2010-2011: 40 inputs (ii) Increased number of visits to and downloads from the website of the Division for Sustainable Development *Performance measures*: 2006-2007: 400,000 visits Estimate 2008-2009: 2 million visits Target 2010-2011: 2.1 million visits
(c) Enhanced technical, human and institutional capacities of developing countries and countries with economies in transition to implement actions and national strategies for sustainable development in energy, water, natural resources, and sustainable consumption and production	(c) (i) Increased number of countries expressing satisfaction with advisory, technical cooperation and capacity-building services to achieve their sustainable development goals *Performance measures*: 2006-2007: 91 per cent of countries indicating usefulness of advisory services and projects Estimate 2008-2009: 92 per cent of countries indicating usefulness of advisory services and projects Target 2010-2011: 93 per cent of countries indicating usefulness of advisory services and projects (ii) Increased number of national staff trained, resulting in enhanced knowledge and skills

Performance measures:

2006-2007: 200 national staff trained

Estimate 2008-2009: 230 national staff trained

Target 2010-2011: 240 national staff trained

External factors

9.54 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that Governments and international institutions give priority to the implementation of Agenda 21, the Johannesburg Plan of Implementation and other commitments made during the World Summit on Sustainable Development, and the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States.

Outputs

9.55 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly — Second Committee:

a. Substantive servicing of meetings: meetings of the Second Committee, including informal consultations (40);

b. Parliamentary documentation: follow-up on the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States (3); follow-up on the World Summit on Sustainable Development (2); new and renewable sources of energy (1); the International Decade for Action, "Water for Life", 2005-2015 (1);

(ii) Economic and Social Council:

a. Substantive servicing of meetings: meetings of informal consultations (Economic and Social Council) (18); meetings of the Economic and Social Council (8);

b. Parliamentary documentation: reports of the Commission on Sustainable Development (2);

(iii) Commission on Sustainable Development:

a. Substantive servicing of meetings: meetings of the Commission and in-session drafting groups (200); meetings of the Commission's Bureau and related informal consultations (14);

b. Parliamentary documentation: background paper: summary information on partnerships (1); background papers on issues to be included in the Commission's programme of work for 2010-2011 (10); major groups papers for the Commission on Sustainable Development (10); notes on the meetings of the Bureau of the Commission (10); overview report of progress towards sustainable development: a review of the implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21 and the Johannesburg Plan of Implementation (1);

report on partnerships for sustainable development (1); report on review of implementation of the Mauritius Strategy focusing on the thematic cluster of issues to be reviewed by the Commission on Sustainable Development (1); report on the review of and policy options on transport, chemicals, waste management, mining, and a 10-year framework of programme on sustainable consumption and production patterns (10); report to the Commission on the programme of work and the strategic framework of the Division for Sustainable Development (1); reports on regional implementation meetings (5);

(iv) Ad hoc expert group meetings: 10 expert group meetings on: sustainable consumption and production: challenges and responses; management of chemicals and hazardous substances: challenges and responses; policies and strategies for promoting cleaner and more sustainable energy options in the transport sector; facilitating transfer and diffusion of cleaner and climate-friendly energy technologies; mainstreaming the Mauritius Strategy into national sustainable development strategies; adapting water resources planning and management to emerging climate change patterns; accelerating implementation of development goals through national sustainable development strategies; updating guidelines and methodologies on indicators of sustainable development; the role of partnerships in implementing sustainable development in developing countries; strengthening the broad participation by multi-stakeholders in the implementation of sustainable development policies and measures;

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *Energy and Transport Newsletter* (2); innovation for sustainable development (a briefing note to be published three times a year) (6); *Natural Resources Forum* (quarterly) (8);

(ii) Non-recurrent publications: best practices in chemicals management (1); energy efficiency in the transport sector (1); experiences in national sustainable development strategies (1); guidelines for mainstreaming Mauritius Strategy into national sustainable development strategies (1); managing water resources: responding to climate change (1); partnerships as effective tools to enhance the implementation of sustainable development commitments (1); sustainable consumption and production: addressing the climate change challenge (1); technology development and transfer (1); trends in sustainable development: chemicals, waste, transport and mining (1); trends in sustainable development: sustainable consumption and production (1);

(iii) Booklets, fact sheets, wallcharts, information kits: brochure for the Commission on Sustainable Development activities (1); information/press kits for the Commission on Sustainable Development sessions (2); brochure on the role of major groups (1);

(iv) Special events: partnerships fairs, learning centres, including on toolkits for sustainable consumption and production, and side events at the Commission on Sustainable Development (6);

(v) Technical material (regular budget/extrabudgetary): maintenance and development of the database of programmes on sustainable consumption and production on the Marrakech Process website (1); maintenance, updating and integration of the Marrakech Process website with the website of the Division for Sustainable Development (1); maintenance and updating of methodologies of the indicators of sustainable development (1); maintenance and updating of national information database (1); maintenance and updating of the case studies database of the Commission on Sustainable Development (1); maintenance and updating of the online global map of

national sustainable development strategies development and implementation (2); maintenance and updating of the partnerships, major groups and national information databases (1); maintenance, updating and continuous enhancement of the website of the Division for Sustainable Development (2);

(vi) Substantive servicing of inter-agency meetings: inter-agency meetings for coordinating the work of the United Nations in the area of sustainable development: (a) United Nations-Water (4); (b) United Nations-Energy (4); and (c) Oceans-related issues (2);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: expert advisory services, at the request of Governments and in cooperation with United Nations agencies and regional commissions, to developing countries, small island developing States and countries with economies in transition, for capacity-building and/or strengthening in such areas as formulation of national strategies for sustainable development, indicators for monitoring progress in implementation of sustainable development strategies, reporting and indicators, facilitating partnerships for sustainable development, strengthening of institutions and providing support to multi-stakeholder consultative processes that promote sustainable development, as well as those related to sustainable management of freshwater and energy for sustainable development, with a focus on energy efficiency and new and renewable energy resources and advanced fossil fuel technologies, as well as, inter alia, natural resources development;

(ii) Training courses, seminars and workshops: training seminars and/or workshops for and with national policymakers in developing countries, small island developing States and countries with economies in transition with a view to strengthening national capabilities in all areas of sustainable development. These include, among other things, national cleaner technologies strategies, environmental management accounting, integrated water resources management and energy for sustainable development;

(iii) Field projects: provision of technical services to Member States under country, regional and interregional technical cooperation projects in the area of sustainable development supported from all sources of funding.

Table 9.18 **Resource requirements: subprogramme 4**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	17 199.7	17 200.3	61	59
Non-post	968.5	964.9	—	—
Subtotal	**18 168.2**	**18 165.2**	**61**	**59**
Extrabudgetary	9 208.2	9 450.8	5	5
Total	**27 376.4**	**27 616.0**	**66**	**64**

9.56 The amount of $17,200,300, reflecting a net increase of $600, provides for 59 posts, including 38 Professional and above and 21 General Service posts, to provide substantive support to Member States and the intergovernmental processes on sustainable development through the collection of national information, empirical research, analytical reports, expert consultations, technical

assistance and addressing the various priority themes considered by the Commission on Sustainable Development in follow-up of the implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21, the Johannesburg Plan of Implementation, the Barbados Programme of Action for the Sustainable Development of Small Island Developing States, and the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States. The net increase of $600 results from: (a) the full funding of one P-4 post approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development related activities ($299,900); partly offset by (b) abolition of two General Service (Other level) post to rationalize and streamline the post structure through process reengineering and optimization of mandates delivery schedules and methods ($299,300). The amount of $964,900 for non-post requirements, reflecting a decrease of $3,600, provides, inter alia, for: (a) general temporary assistance; (b) consultants; (c) experts groups; (d) travel of staff; (e) contractual services; and (f) furniture and equipment.

9.57 During the biennium 2010-2011, projected extrabudgetary resources of $9,450,800 under this subprogramme will be used: (a) to support participation of representatives of developing countries and countries with economies in transition to a range of meetings related to sustainable development, participation of the same group of countries in the Intergovernmental Preparatory Meeting and the seventeenth session of the Commission; and (b) to support the analytical and technical cooperation work programmes related to energy and water; and (c) to support activities relating to paragraphs 9, 20, 25 and 26 of the Johannesburg Plan of Implementation.

Subprogramme 5
Statistics

Resource requirements (before recosting): $33,775,200

9.58 Substantive responsibility for this subprogramme is vested within the Statistics Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 5 of programme 7 of the strategic framework for the period 2010-2011.

Table 9.19 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To advance the global statistical system in order to produce high quality, easily accessible, comparable national statistics for policymakers and other users at the national and international levels.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened global statistical system, with more active participation by countries and increased collaboration among international organizations, including progress in the harmonization and rationalization of development indicators	(a) (i) Increased number of participants from countries and international organizations attending the sessions of the Statistical Commission, workshops, expert group meetings and seminars *Performance measures*: 2006-2007: 450 participants Estimate 2008-2009: 500 participants Target 2010-2011: 550 participants

	(ii) Increased number of collaborative activities carried out with international organizations on the rationalization and harmonization of development indicators *Performance measures:* 2006-2007: 7 coordination meetings Estimate 2008-2009: 8 coordination meetings Target 2010-2011: 9 coordination meetings
(b) Better and broader use by Governments, international organizations, research institutes, the private sector and the general public of statistical data and technical guidelines produced by the subprogramme	(b) (ii) Increased number of requests satisfied for statistical data *Performance measures:* 2006-2007: 2 per cent increase in the number of database queries Estimate 2008-2009: 7 per cent increase in the number of database queries Target 2010-2011: 12 per cent increase in the number of database queries (ii) Increased percentage of visits to the Statistics Division website *Performance measures:* 2006-2007: 2 per cent increase in the number of visits Estimate 2008-2009: 7 per cent increase in the number of visits Target 2010-2011: 12 per cent increase in the number of visits
(c) Strengthened capacity of developing countries, in particular the least developed countries, to routinely collect, compile, store, analyse and disseminate official statistics and indicators in the economic, social, demographic and environmental fields to produce quality data for policymakers and the public in general	(c) Increased percentage of participants that utilized knowledge obtained at training workshops *Performance measures:* 2006-2007: not available Estimate 2008-2009: 70 per cent of participants indicating that their knowledge has increased Target 2010-2011: 72 per cent of participants indicating that their knowledge has increased

External factors

9.59 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that national statistical offices will have the necessary national resources and capacity.

Outputs

9.60 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: Fifth Committee, scale of assessments (20);

b. Parliamentary documentation: reports, background papers and conference room papers on the scale of assessments for the Fifth Committee (1);

(ii) Statistical Commission:

a. Substantive servicing of meetings: meetings of the forty-first and forty-second sessions of the Statistical Commission (14);

b. Parliamentary documentation: reports to the Statistical Commission (on the themes decided by the Commission in 2009) (23);

(iii) Committee on Contributions:

a. Substantive servicing of meetings: meetings of the Committee on Contributions (70);

b. Parliamentary documentation: reports, background papers and conference room papers on the scale of assessments for the Committee on Contributions (4);

(iv) United Nations Group of Experts on Geographical Names:

a. Substantive servicing of meetings: meetings of the twenty-sixth session of the United Nations Group of Experts on Geographical Names (12);

b. Parliamentary documentation: report on the twenty-sixth session of the United Nations Group of Experts on Geographical Names (1);

(v) Ad hoc expert groups: 16 expert group meetings on: international migration; population and housing census; gender statistics; social statistics; climate change; environment statistics; international economic and social classifications; national accounts; environmental-economic accounting; system of environmental-economic accounting for energy; system of environmental-economic for material flow accounts; Millennium Development Goals indicators; international merchandise trade statistics; compilation of external trade indices; international trade in services; infrastructure and basic data sources for compilation of economic statistics;

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: 2010 world programme on population and housing censuses website (Internet) (8); online annex to *Yearbook of International Trade Statistics*, vol. I and II (2010 and 2011) (2); *Demographic Yearbook*, 2008 and 2008 editions (2); demographic and social statistics website (Internet) (8); *Environment Statistics* (envstats) *Newsletter* (4); *Energy Balances and Electricity Profiles* 2008 and 2009 (2); *Energy Statistics Newsletter* (4); energy statistics database (online) (1); *Energy Statistics*

Yearbook, 2008 and 2009 (2); environmental country profiles (Internet) (2); environmental indicators (online) (1); glossy report on Millennium Development Goals (2); *Industrial Commodity Statistics Yearbook*, 2008 and 2009 (print and CD-ROM) (2); Millennium Development Goals report and statistical annex (2); Millennium Development Goals — AID Information (2); Millennium Development Goals Information (2); Millennium Indicators database update (2); *Monthly Bulletin of Statistics* (24); *Monthly Bulletin of Statistics* (online) (24); *National Accounts Statistics: Analysis of Main Aggregates*, 2008 and 2009 (2); *National Accounts Statistics: Main Aggregates and Detailed Tables*, 2008 and 2009 (2); newsletter of the Task Force on Statistics of International Trade in Services (4); newsletter on classifications (4); newsletter on environment-economic accounting (4); newsletter on international merchandise trade statistics (4); newsletter on national accounts (4); *Population and Vital Statistics Report*, series A (No. 1 — print (2010)) (4); progress chart on the Millennium Development Goals (2); progress chart on the Millennium Development Goals — based on country progress within regions (2); social indicators website (half yearly update) (4); *Statistical Yearbook* (print) (2); United Nations comtrade database on international merchandise trade statistics, 2010 and 2011 update (Internet) (2); United Nations services trade database on statistics of international trade in services (Internet) (2); United Nations Group of Experts on Geographical Names information bulletin (3); *Population and Vital Statistics Report* series A (No. 1 — bi-weekly electronic) (24); website of the United Nations data (12); website of the Committee for the Coordination of Statistical Activities (half-yearly update) (4); website of the Inter-Agency Expert Group (continuously updated) (2); website of the Statistics Division (8); website of the Statistics Division publication archive (2); website of the Task Force on Statistics of International Trade in Services (2); website on city groups (2); website on environment statistics (2); website on environmental accounting (annual update) (2); website on geographical information (4); website on international trade statistics, 2008 and 2009 (vols. I and II) (2); website on Millennium Development Goals (2); website on national accounts (2); website on national statistical systems (2); website on standards and methods (2); website on the Statistical Commission (2); website on statistics of international trade services (2); website on classifications (2); website on energy statistics (2); website on industry statistics (2); website on technical cooperation (8); World Statistics Pocketbook (2); *Yearbook of International Trade Statistics*, 2010 and 2011 (vols. I and II) (2);

(ii) Non-recurrent publications: compendium of housing statistics (1); International Merchandise Trade Statistics: revised Compilers Manual (1); data Compilation Manual for Water Statistics (1); genderInfo (2); handbook on infrastructure and basic data sources for compilation of economic statistics (1); handbook on national accounts (1); handbook on compilation of statistics on international trade in services by the national statistical offices (1); handbook on good practices in compilation of external trade indices (merchandise trade) (1); international Classification of Activities in Time-Use Surveys (Internet update) (1); international recommendations for energy statistics (1); international merchandise trade statistics: concepts, definitions and strategies (revision 3) (1); Millennium Development Goals thematic brochure (2); national practices in compilation and dissemination of distributive trade statistics (online) (1); national practices in compilation and dissemination of statistics in international trade in services (online) (1); revised framework for the development of environment statistics (1); System of Environmental-Economic Accounting for Energy (1); System of Environmental-Economic Accounting for Material Flow Accounts (1); the World's Women 2010 (1);

(iii) Technical material (regular budget/extrabudgetary): development and maintenance of statistical databases for the collection, processing, printing and dissemination of statistical data in the areas of environment statistics, energy statistics, commodity production statistics, index number of industrial production, national accounts, demographic statistics, international trade statistics and classifications (2); Millennium Development Goals indicators database technical development and maintenance, and documentation and training (yearly) (2); responses to ad hoc requests from Member States and other users for information on internationally recommended concepts and methods, as well as national practices, in the aforementioned fields of statistics (2); standardized statistical data metadata exchange, coordination with relevant agencies within the inter-agency and expert group on Millennium Development Goals indicators (2); standardized statistical data metadata exchange, collaboration with relevant agencies within the inter-agency working group on Millennium Development Goals indicators (2); updated documentation on databases maintenance and revised training materials (2);

(iv) Substantive servicing of inter-agency meetings: the Advisory Group on Environmental-Economic Accounting and Environment Statistics (3); the Advisory Teams on Gender Statistics (4); meetings of Cluster 10, Statistics, Executive Committee on Economic and Social Affairs (2); meetings of sub-groups on Millennium Development Goals indicators (4); meetings of the Committee for Coordination of Statistical Activities (4);

(c) Technical cooperation (regular budget and extrabudgetary):

(i) Advisory services: Advisory services (on government request) in statistics and statistical data processing to assist in the enhancement of national capabilities in the statistical offices of developing countries; provision of technical services to Member States and regional and interregional projects and training to assist developing countries in strengthening national capabilities in the collection, processing and dissemination of statistics (2);

(ii) Training courses, seminars and workshops: training workshops aimed at capacity-building in statistics for developing countries and countries with economies in transition in various areas of statistics (2);

(iii) Fellowships and grants: fellowships, short-term training, study tours and on-the-job training for national statisticians from developing countries to upgrade and strengthen their knowledge and skills in the area of statistics and to develop regional and international networks; as well as in the area of geographic information systems.

Table 9.20 **Resource requirements: subprogramme 5**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	31 029.1	31 277.9	124	124
Non-post	2 507.5	2 497.3	—	—
Subtotal	**33 536.6**	**33 775.2**	**124**	**124**
Extrabudgetary	4 082.0	5 620.0	—	1
Total	**37 618.6**	**39 395.2**	**124**	**125**

9.61 The amount of $31,277,900, reflecting an increase of $248,800, provides for 124 posts, including 69 Professional and above and 55 General Service posts, to provide substantive servicing to the Statistical Commission and assist national and international statistical systems in the areas of: (a) statistical capacity-building; (b) standards and methodological development; (c) coordination of international statistical activities; and (d) data dissemination. The increase of $248,800 results from the full funding of one P-3 post approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development related activities. The amount of $2,497,300 for non-post requirements, reflecting a decrease of $10,200, provides, inter alia, for: (a) general temporary assistance; (b) consultants; (c) experts groups; (d) travel of staff; (e) contractual services; and (f) the contribution to the Department's share of the costs of the International Computing Centre for technical services for server support and statistical application development and hosting. The decrease of $10,200 under consultants reflects the reduced requirements in external specialized expertise for preparation of handbooks, manuals and reports.

9.62 During the biennium 2010-2011, projected extrabudgetary resources of $5,620,000 under this subprogramme will be used: (a) to create UN-data, a new portal which enables free access to United Nations system-wide statistics through innovative and user-friendly formats and interfaces, and to provide technical assistance to member States on statistical dissemination; and (b) to support the project on comparative analysis of national statistical systems, financing the preparatory work and travel to an International Conference on National Statistical Systems, focusing in particular on the measurement of climate change. The additional resources of about $1.6 million in comparison with the 2008-2009 biennium result from increased number of technical cooperation projects on providing direct assistance to national statistical offices.

Subprogramme 6
Population

Resource requirements (before recosting): $13,521,700

9.63 Substantive responsibility for this subprogramme is vested within the Population Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 6 of programme 7 of the strategic framework for the period 2010-2011.

Table 9.21 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen the international community's capacity to effectively address current and emerging population issues and to integrate the population dimensions into the development agenda at the national and international levels.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Effectively facilitated review by Member States of progress made in the implementation of the Programme of Action of the International Conference on Population and Development, the outcome of the twenty-first special session of the General Assembly and the outcomes of the United Nations conferences and summits in the social and economic fields related to population and development, including the Millennium Summit and the 2005 World Summit	(a) Improved quality of support and servicing for the Commission on Population and Development, including the provision of timely, relevant, technically sound and policy-oriented documentation for its work *Performance measures*: 2006-2007: 98 per cent of official documents by the Secretariat submitted on time

	Estimate 2008-2009: 100 per cent of official documents by the Secretariat submitted on time Target 2010-2011: 100 per cent of official documents by the Secretariat submitted on time
(b) Enhanced awareness of the international community of new and emerging population issues and increased knowledge and understanding, at the national level, particularly in the areas of fertility, mortality, migration, HIV/AIDS, urbanization, population growth, population ageing and the environment	(b) Improved interaction of the subprogramme with other key stakeholders in the area of population *Performance measures*: 2006-2007: 85 Government officials receiving briefings or visiting the Population Division for consultations Estimate 2008-2009: 80 Government officials receiving briefings or visiting the Population Division for consultations Target 2010-2011: 85 Government officials receiving briefings or visiting the Population Division for consultations *Performance measures*: 2006-2007: 500 participants in expert, intergovernmental and technical cooperation meetings organized by the subprogramme Estimate 2008-2009: 510 participants in expert, intergovernmental and technical cooperation meetings organized by the subprogramme Target 2010-2011: 520 participants in expert, intergovernmental and technical cooperation meetings organized by the subprogramme
(c) Improved accessibility and timeliness of population information and data for use by Member States, the United Nations system, civil society and academia	(c) Increased demand for population publications or digital information products *Performance measures*: 2006-2007: 1,300 subscribers to the subprogramme's e-mail alert service Estimate 2008-2009: 1,500 subscribers to the subprogramme's e-mail alert service Target 2010-2011: 1,700 subscribers to the subprogramme's e-mail alert service

External factors

9.64 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that Member States will remain committed to the goals and objectives of the International Conference on Population and Development and the relevant goals of the outcome documents of the Millennium Summit and the World Summit.

Outputs

9.65 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: Second Committee of the General Assembly (3);

b. Parliamentary documentation: report to the General Assembly on international migration and development (1);

(ii) Economic and Social Council: Substantive servicing of meetings of the Economic and Social Council (2);

(iii) Commission on Population and Development:

a. Substantive servicing of meetings: intersessional meetings of the Bureau of the Commission on Population and Development (6); meetings of the Commission on Population and Development (20);

b. Parliamentary documentation: progress reports on activities in the field of population (2); proposed programme of work in population for the biennium 2012-2013 (1); report on the intersessional meeting of the Bureau of the Commission on Population and Development (2); report on world demographic trends (1); reports on world population monitoring (2);

(iv) Ad hoc expert groups: five expert groups on: coordination on international migration (2); coordination on the estimation of adult mortality (1); emerging issues in fertility, reproductive health and development (1); population-development nexus (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *Concise Report on World Population Monitoring* (2); levels and trends of fertility (1); levels and trends of mortality (1); report of the coordination meeting on estimation of adult mortality 2011 (1); reports of the coordination meeting on international migration (2); *World Contraceptive Prevalence*, 2011 (1); *World Fertility Report*, 2011 (1); *World Migration*, 2010 (1); *World Mortality Report*, 2011 (1); *World Population Ageing*, 2011 (1); *World Population Policies*, 2011 (1); *World Population Prospects*, 2010 revision: *Comprehensive Tables* (1); *World Population Prospects*, 2010 revision: *Highlights and Advance Tables* (1); *World Population Prospects*, 2010 revision: *Populations by Age and Sex* (1);

(ii) Non-recurrent publications: papers from the expert group meeting on the population and development nexus (8); papers from the Coordination Meeting on Adult Mortality, 2011 (4); papers from the expert group meeting on fertility, reproductive health and development (8); emerging issues on population policy (1); report on fertility,

reproductive health and development (1); report on the population and development nexus (1);

(iii) Booklets, fact sheets, wallcharts, information kits: fact sheet on international migrant flows: 2010 revision (1); fact sheet on trends in total migrant stock: 2010 revision (1); fact sheet on world nuptiality (1); fact sheets on population policy (2); fact sheets on world population prospects: 2010 revision (4); wallchart on contraceptive prevalence 2011 (1); wallchart on fertility patterns 2011 (1); wallchart on HIV/AIDS 2010 (1); wallchart on international migration 2010 (1); wallchart on rural population and the environment (1); wallchart on urban population and the environment (1); wallchart on world abortion policies 2011 (1); wallchart on world mortality 2011 (1); wallchart on world population 2010 (1);

(iv) Technical material (regular budget/extrabudgetary): database on world population and development indicators (1); empirical demographic database (1); fertility database, 2010 (CD-ROM) (1); contraceptive prevalence data (CD-ROM) (1); international migration flows: 2010 revision (CD-ROM, web interactive version and documentation) (1); trends in total migrant stock: 2010 revision (CD-ROM, web interactive version and documentation) (1); global migration database (web interactive version and documentation) (1); annual sets of revised child mortality estimates (2); database on international migration flows (1); database on world mortality (1); database on world population ageing (1); database on world population policies (1); database on world population prospects (1); DemoBase — world population estimates and projections internal database (1); pro-urban — world urbanization and city population internal database (1);

(v) Substantive servicing of inter-agency meetings: inter-agency meetings for the organization of the 2010 Summit on the Millennium Development Goals (3); servicing of the meetings of the Global Migration Group, the Committee for the Coordination of Statistical Activities, the Inter-Agency and Expert-Group on the Millennium Development Goals, and others (6).

Table 9.22 **Resource requirements: subprogramme 6**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	12 529.1	12 679.3	46	45
Non-post	844.2	842.4	—	—
Subtotal	**13 373.3**	**13 521.7**	**46**	**45**
Extrabudgetary	477.8	205.0	—	—
Total	**13 851.1**	**13 726.7**	**46**	**45**

9.66 The amount of $12,679,300, reflecting an increase of $150,200, provides for 45 posts, including 29 Professional and above and 16 General Service posts, to provide substantive servicing to the Commission on Population and Development and to the General Assembly in matters related to population issues, including international migration and development and the monitoring of the Plan of Action of the International Conference on Population and Development; to prepare the set of official United Nations population estimates and projections that serves as the basis for the

population-related statistics prepared by other entities of the United Nations system; to monitor population policies and trends in fertility, mortality, migration and urbanization and interrelationships between population and development for all countries or areas of the world. The net increase of $150,200 results from: (a) the full funding of one P-4 post approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development-related activities ($299,900); partly offset by (b) abolition of one General Service (Other level) post to rationalize and streamline the post structure through process reengineering and the optimization of mandates delivery schedules and methods ($149,700). The amount of $842,400 for non-post requirements, reflecting a decrease of $1,800, provides, inter alia, for: (a) general temporary assistance; (b) consultants; (c) experts groups; (d) travel of staff; (e) contractual services; and (f) office automation equipment.

9.67 During the biennium 2010-2011, projected extrabudgetary resources of $205,000 under the Trust Fund for Population and Development will be used to strengthen the work of the Population Division in the areas of data collection and dissemination.

Subprogramme 7
Development policy and analysis

Resource requirements (before recosting): $13,316,900

9.68 Substantive responsibility for the subprogramme is vested within the Development Policy and Analysis Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 7 of programme 7 of the strategic framework for the period 2010-2011.

Table 9.23 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To identify and reach intergovernmental agreement on the economic policies and actions necessary at the national and international levels to improve long-term development prospects.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened international debate by assisting the General Assembly and the Economic and Social Council in identifying and understanding new and emerging economic development issues and challenges, in particular in the context of advancing the internationally agreed development goals, including the Millennium Development Goals, and with full consideration of the implications of major cross-cutting issues for the international development agenda	(a) (i) Increased number of debated economic policies and actions to achieve internationally agreed development goals *Performance measures*: 2006-2007: 9 decisions taken by the General Assembly and the Economic and Social Council regarding these issues Estimate 2008-2009: 10 decisions taken by the General Assembly and the Economic and Social Council regarding these issues Target 2010-2011: 11 decisions taken by the General Assembly and the Economic and Social Council regarding these issues

	(ii) Increased level of satisfaction by Member States with the substantive support provided by the subprogramme *Performance measures*: 2006-2007: not available Estimate 2008-2009: 55 per cent of questionnaire respondents (or more) who find the main analytical reports of the subprogramme "useful" or "very useful" Target 2010-2011: 60 per cent of questionnaire respondents (or more) who find the main analytical reports of the subprogramme "useful" or "very useful"
(b) Improved dialogue on the world economic situation, including fostering and disseminating a unified United Nations view on the world economic outlook and its implications for the prospects of developing countries	(b) (i) Increased inputs from the United Nations system entities and Member States to the dialogue on the world economic situation and prospects *Performance measures*: 2006-2007: not available Estimate 2008-2009: 2 sessions of the Economic and Social Council on the world economic situation and prospects Target 2010-2011: 2 sessions of the Economic and Social Council on the world economic situation and prospects (ii) Increased number of downloads from the website of the subprogramme *Performance measures*: 2006-2007: 500,000 downloads Estimate 2008-2009: 550,000 downloads Target 2010-2011: 600,000 downloads
(c) Strengthened capacity of developing countries to integrate macroeconomic and social policies in national development strategies, including through better understanding of mechanisms to cope with economic insecurity, and to make macroeconomic stabilization compatible with long-term poverty eradication	(c) Increased number of developing countries that developed proposals and plans on the integration of macroeconomic and social policies into national development strategies

Performance measures:

2006-2007: 2 developing countries

Estimate 2008-2009: 13 developing countries

Target 2010-2011: 15 developing countries

External factors

9.69 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that policymakers at the national and international levels would be involved in discussions with the United Nations bodies on global development trends, issues and policies.

Outputs

9.70 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: Second Committee: substantive support on economic issues in formal, informal and informal-informal meetings (24);

b. Parliamentary documentation: assistance to third States affected by the application of sanctions (contribution to the report prepared by the Office of Legal Affairs) (2); implementation of the United Nations Millennium Declaration (contribution to the report) (1); report on development cooperation with middle-income countries (contribution to the report) (1); unilateral economic measures as a means of political and economic coercion against developing countries (1);

(ii) Economic and Social Council:

a. Substantive servicing of meetings: substantive backstopping to the Economic and Social Council on all issues and matters pertaining to the Committee for Development Policy (24);

b. Parliamentary documentation: report on the work of the Committee for Development Policy on its twelfth and thirteenth sessions (2); *World Economic Situation and Prospects* 2010 and 2011 (with UNCTAD and the regional commissions) (2); *World Economic and Social Survey* 2010 and 2011 (2);

(iii) Committee for Development Policy:

a. Substantive servicing of meetings: administrative and substantive support covering all aspects of its work programme (20);

b. Parliamentary documentation: background studies for the Committee for Development Policy on topics to be decided by the Economic and Social Council and on the list of the least developed countries (8);

(iv) Ad hoc expert groups: seven expert groups on: short-term global economic prospects and policy challenges (2); thematic issues pertaining to the high-level segment of the Economic and Social Council (2); issues addressed in the *World Economic and Social Survey* 2010 and 2011 (2); review, application and monitoring of the criteria for determination of least developed countries (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *Global Economic Outlook* (4); report of the Millennium Development Goals Gap Task Force (1); report of the Project LINK meeting (4); *World Economic Situation and Prospects*, 2010 and 2011 (with UNCTAD and the regional commissions) (2); *World Economic and Social Survey* 2010 and 2011 (2);

(ii) Press releases, press conferences: briefing of the Economic and Social Council after the plenary meetings of the Committee for Development Policy (2);

(iii) Technical material: background studies on development issues and the formulation of policy proposals for incorporation into the *World Economic and Social Surveys* 2010 and 2011 (12); background studies on the state of the world economy for incorporation into the *World Economic Situation and Prospects* 2010 and 2011 (2); global and country forecasts, spring and fall Project LINK meetings (4); reports on economic situation and prospects by region for publication on the Division's web page (24); reports presented at the Project LINK meetings on the world economic situation and emerging global macroeconomic issues (4); revised global and country forecasts, post-spring and fall Project LINK meetings (4);

(c) Technical cooperation (regular budget): Advisory services: advisory services, at the request of Governments, on capacity-building for graduation strategies for least developed countries in Asia and Africa; implications of macroeconomic policy, external shocks and social protection systems for poverty, inequality and social vulnerability in Latin America and the Caribbean; realizing the Millennium Development Goals through socially inclusive macroeconomic policies.

Table 9.24 **Resource requirements: subprogramme 7**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	12 505.7	12 505.7	46	46
Non-post	821.4	811.2	—	—
Subtotal	**13 327.1**	**13 316.9**	**46**	**46**
Extrabudgetary	127.0	—	—	—
Total	**13 454.1**	**13 316.9**	**46**	**46**

9.71 The amount of $12,505,700 provides for the continuation of 46 posts, including 27 Professional and above and 19 General Service posts, providing substantive and administrative support to the Committee for Development Policy and to the intergovernmental process in identifying and understanding new and emerging economic issues, pursuing improved dialogue on the world economic situation and strengthening the capacity of developing countries to integrate macroeconomic and social policies in national development strategies. The amount of $811,200 for non-post requirements, reflecting a decrease of $10,200, provides mainly for: (a) general temporary assistance; (b) consultants; (c) expert groups; (d) travel of staff; (e) contractual services; and (f) other operating requirements. The decrease of $10,200 under consultants reflects the reduced requirements in external specialized expertise for the maintenance and upgrading of the economic models and databases.

Subprogramme 8
Public administration and development management

Resource requirements (before recosting): $13,451,100

9.72 Substantive responsibility for the subprogramme is vested within the Division for Public Administration and Development Management. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 8 of programme 7 of the strategic framework for the period 2010-2011.

Table 9.25 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To promote effective, efficient, accountable, participatory and transparent public administration for the attainment of internationally agreed development goals, including those contained in the United Nations Millennium Declaration and in the outcomes of the major United Nations conferences.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enriched dialogue on improved understanding of the issues related to public administration, participatory governance, capacity-building and promotion of professionalism and ethics, and knowledge management for development	(a) Increased number of references, recommendations and decisions aimed at facilitating intergovernmental dialogue on the cross-cutting issues in the area of public administration found in reports, declarations and resolutions *Performance measures*: 2006-2007: 6 references, recommendations and decisions Estimate 2008-2009: 7 references, recommendations and decisions Target 2010-2011: 8 references, recommendations and decisions
(b) Enhanced knowledge and improved exchange of innovations and good practices in the area of public administration, participatory governance and knowledge management for development	(b) Increased number of visits to and downloads from the United Nations Online Network in Public Administration and Finance *Performance measures*: 2006-2007: 25 million page/document views/downloads Estimate 2008-2009: 27 million page/document views/downloads Target 2010-2011: 28 million page/document views/downloads

(c) Increased capacity of national Governments to strengthen participatory governance, professionalism and accountability in the public sector for improved performance, including through the use of information and communication technologies	(c) The number of methodological and technical recommendations implemented by national Governments as a result of advisory services and technical cooperation projects *Performance measures*: 2006-2007: 25 implemented recommendations Estimate 2008-2009: 4 implemented recommendations Target 2010-2011: 8 implemented recommendations

External factors

9.73 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that Governments and organizations are willing to share their knowledge, practices and innovations and that political will and specific country conditions are favourable to processes of reform and modernization of the State.

Outputs

9.74 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: General Assembly (4); panels as required by the Assembly on emerging issues in the public sector (2);

b. Parliamentary documentation: reports mandated by resolutions of the sixty-fifth and sixty-sixth sessions of the General Assembly on public administration and development (through the Economic and Social Council) (2);

(ii) Economic and Social Council:

a. Substantive servicing of meetings: Economic and Social Council (12); panels as required by the Council on emerging trends in the public sector (2);

b. Parliamentary documentation: reports on the ninth and tenth meetings of the Committee of Experts on Public Administration (2);

(iii) Committee of Experts on Public Administration:

a. Substantive servicing of meetings: ninth and tenth sessions of the Committee of Experts on Public Administration (28);

b. Parliamentary documentation: analytical/working papers on selected issues (6); analytical/working papers on the annual ministerial review theme of the Economic and Social Council (2); report on the programme in public administration, finance and development (2);

(iv) Ad hoc expert groups: six expert groups on: improved mechanisms for online public service delivery; developing human resource capacities for effective delivery of public

services; improving public service for the achievement of the Millennium Development Goals; the role of the Government in information and communication technologies for development; public administration in the context of the thematic areas to be identified by the annual ministerial review meeting of the Economic and Social Council for 2010 and 2011 (2);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: compendium of best practices and innovation in public administration (2); compendium of information and communication technology applications on electronic government (1); compendium of electronic/mobile-Government innovative practices and lessons learned (1); United Nations Public Service Award report (2); *World Public Sector Report* (1);

(ii) Non-recurrent publications: reports on: developing human resource capacities for effective delivery of public services (1); improved mechanisms for online public service delivery (1); improving public service for the achievement of the Millennium Development Goals (1); public administration in the context of the thematic area to be identified by the annual ministerial review meetings of the Economic and Social Council for 2010 and 2011 (2); e-government strategies for improved public administration (1);

(iii) Special events: support for the observance of the United Nations Public Service Day (2); public service awards competition (2); support to regional ministerial meetings on emerging trends in the public sector (in cooperation with the regional commissions) (2);

(iv) Technical material (regular budget and extrabudgetary): Governance World Watch (24); maintenance and update of the online database on the United Nations Public Service Awards past initiatives (1); maintenance and update of the online database on administration and cost of elections (1); maintenance and update of the online website on the global knowledge repository on electronic/mobile government (1); maintenance and update of the online website on the peacebuilding portal — conflict management organizations, programmes and practitioners (1); maintenance and update of the online website on the Global Alliance for Information and Communications Technology and Development (1); maintenance and update of the online website on the Global Centre for Information and Communications Technology in Parliament (1); maintenance and update of online website on the Internet governance forum (1); maintenance and update of the online website on the United Nations global e-government readiness knowledge base (1); maintenance and update of the online website on ethics, transparency and accountability (1); maintenance and update of the online website on innovation in public administration in the Euro-Mediterranean region (1); maintenance and update of the database on African governance online inventory (1); maintenance and update of the United Nations Online Network in Public Administration and Finance (UNPAN) (1); public administration country profiles (1); UNPAN newsletter (8);

(v) Audio-visual resources: online training courses (4);

(vi) Substantive servicing of inter-agency meetings: support to global and regional technical meetings organized by partner institutions (5);

(c) Technical cooperation (regular budget and extrabudgetary):

(i) Advisory services: needs-assessment and diagnostic missions related to the substantive expertise of the subprogramme in the areas of public administration and finance and socio-economic governance (30); guidelines, manuals and training materials for

application to the public sector resulting from requests for training assistance from developing countries and countries with economies in transition (4); training seminars, workshops and policy dialogues at the request of developing countries and countries with economies in transition in the areas of public policy and public economics, public administration, finance and socio-economic governance, with particular emphasis on initiatives fostering South-South cooperation and innovation in public administration (8);

(ii) Field projects: field projects (some in partnership with UNDP and other operational entities) aimed at strengthening the institutional and management capacity of interested developing countries and countries with economies in transition in the areas of public administration and finance and socio-economic governance (60).

Table 9.26 **Resource requirements: subprogramme 8**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	12 669.9	12 669.9	49	49
Non-post	791.4	781.2	—	—
Subtotal	**13 461.3**	**13 451.1**	**49**	**49**
Extrabudgetary	26 884.5	23 210.5	3	2
Total	**40 345.8**	**36 661.6**	**52**	**51**

9.75 The amount of $12,669,900 provides for the continuation of 49 posts, including 24 Professional and above and 25 General Service posts, to support the work of the Committee of Experts on Public Administration and Member States in strengthening governance and public administration capacity by producing the planned outputs in support of normative activities, such as substantive servicing of intergovernmental bodies and production of parliamentary documentation as well as other mandated outputs, including but not limited to ad hoc expert group meetings, recurrent and non-recurrent publications, the organization of special events, the production of technical materials, the backstopping of projects and the provision of advisory support and training. The amount of $781,200 for non-post requirements, reflecting a net decrease of $10,200, provides mainly for: (a) general temporary assistance; (b) consultants; (c) expert groups; (d) travel of staff; (e) contractual services; and (f) other operating requirements. The net decrease of $10,200 results from the reduction for external specialized expertise for the preparation of studies and reports; partly offset by increased requirements for general temporary assistance to assist in the preparation of the United Nations Public Service Day and to compile documents for nominations to the United Nations Public Service Awards.

9.76 During the biennium 2010-2011, projected extrabudgetary resources of $23,210,500 under this subprogramme will be used to support technical cooperation activities, including needs assessment and diagnostic missions, as well as the production of guidelines, manuals and training materials; seminars, workshops and policy dialogues; and field projects at the country, regional and interregional level, and advisory services to regional centres. The decline in financing of technical cooperation projects in 2010-2011 is attributable mainly to the current funding constraints faced by the Department's traditional donor base owing to the ongoing financial crisis and market instability.

Subprogramme 9
Sustainable forest management

Resource requirements (before recosting): $3,451,300

9.77 Substantive responsibility for the subprogramme is vested within the secretariat of the United Nations Forum on Forests. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 9 of programme 7 of the strategic framework for the period 2010-2011.

Table 9.27 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To advance long-term political commitment to the management, conservation and sustainable development of all types of forests at the global, regional and national levels and to promote the achievement of the internationally shared global objectives on forests, in particular, effective implementation of the non-legally binding instrument on all types of forests.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Effective international dialogue on sustainable forest management, including events related to the International Year of Forests (2011)	(a) (i) Increased number of decisions, reports and chairman's summaries on improvement of sustainable forest management at all levels *Performance measures:* 2006-2007: not available Estimate 2008-2009: 8 decisions, reports and chairman's summaries Target 2010-2011: 10 decisions, reports and chairman's summaries (ii) The number of events related to the International Year of Forests *Performance measures:* 2006-2007: not available Estimate 2008-2009: not available Target 2010-2011: 12 events
(b) Enhanced monitoring, assessment of and reporting on the implementation of the non-legally binding instrument on all types of forests and the progress towards the global objectives on forests	(b) Increased number of reports submitted by countries and other stakeholders on progress made in the implementation of the non-legally binding instrument on all types of forests and towards the achievement of the global objectives on forests

	Performance measures: 2006-2007: not available Estimate 2008-2009: 60 reports Target 2010-2011: 70 reports
(c) Improved international collaboration and coordination on forests through more effective and better knowledge on sustainable forest management among Governments, major groups, organizations, instruments and processes, including the activities of the Collaborative Partnership on Forests	(c) Increased number of partnerships, collaborative activities and country, region and organization-led initiatives undertaken to support the international forest policy dialogue *Performance measures*: 2006-2007: 10 partnerships, collaborative activities and country and organization-led initiatives Estimate 2008-2009: 12 partnerships, collaborative activities and country and organization-led initiatives Target 2010-2011: 14 partnerships, collaborative activities and country and organization-led initiatives

External factors

9.78 The subprogramme is expected to achieve its objective and expected accomplishments on the assumption that Governments, international and regional organizations and instruments give priority to the implementation of the global objectives on forests.

Outputs

9.79 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) United Nations Forum on Forests:

a. Substantive servicing of meetings: ninth session of the United Nations Forum on Forests (56); informal consultations on the International Year of Forests and other critical matters for the ninth session of the Forum, as well as other relevant issues raised in decisions taken at the eighth session of the Forum (4); meetings of the Bureau of the Forum (10);

b. Parliamentary documentation: documentation for the International Year of Forests (chairman's summary, discussion papers by major groups) (13); inputs of the eight major groups and the addenda on agenda items of the ninth session of the United Nations Forum on Forests (1); reports from the Collaborative Partnership on Forests to the ninth session of the Forum and on the International Year of Forests 2010-2011 (2); report on the assessment of progress — high-level segment (1); report on the United Nations Forum on Forests emerging issues (1); report on enhanced cooperation and cross-sectoral policy and programme coordination

including activities of the Collaborative Partnership on Forests (1); report on means of implementation (1); report on the International Year of Forests (1); report on social and cultural aspects of forests (1); report on community-based forest management (1); report on social development and indigenous and other local and forest dependent communities including forest land tenure (1); report on implementing the non-legally binding instrument on all types of forests (1); report on progress towards sustainable forest management (1); report on progress towards the global objectives on forests (1);

(ii) Economic and Social Council: Parliamentary documentation: report of the United Nations Forum on Forests on its ninth session (1);

(iii) Ad hoc expert groups: six expert groups on: community-based forest management; multi-stakeholder dialogue on sustainable forest management: civil society perspectives in conjunction with the ninth session and the International Year of Forests; review of progress towards the achievement of the global objectives on forests; review the progress of sustainable forest management legislation from 2010-2011; social and cultural aspects; social development and indigenous and other local and forest-dependent communities including forest land tenure;

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: sourcebook on funding for sustainable forest management, including references on new sources of funding, as well as fund-raising and proposal-writing strategies, including the discussion forum (Web-based) (2); United Nations Forum on Forests calendar of major forest events (Web-based) (8); United Nations Forum on Forest newsletter (8);

(ii) Non-recurrent publications: International Year of Forests (1); financial mechanisms in support of sustainable forest management (1); mid-term review of the achievements of the global objectives on forests (1);

(iii) Booklets, fact sheets, wallcharts, information kits: brochures on the International Year of Forests (2), policy brief for the mid-term review of the achievements of the global objectives on forests (1); and fact sheets for the ninth session of the United Nations Forum on Forests (3);

(iv) Press releases, press conferences: press releases and conferences on the ninth session of the United Nations Forum on Forests and other activities undertaken by its secretariat (5);

(v) Special events: briefings for Permanent Missions on the preparations for the ninth session of the United Nations Forum on Forests (4); International Year of Forests regional events (5); launching of the International Year of Forests in 2010 (1); side events organized by the United Nations Forum on Forests and the Collaborative Partnership on Forests at meetings and conferences (2);

(vi) Technical material: development and maintenance of the United Nations Forum on Forests website (1); development and maintenance of the Collaborative Partnership on Forests web page (1); development and maintenance of the directory of international forest-related institutions (Web-based) (1); development and maintenance of the directory of national focal points (Web-based) (1); guidelines and format for reporting on the non-legally binding instrument on all types of forests and sustainable forest management (all official languages) (6); guidelines and format for reporting on the global objectives on forests (all official languages); guidelines and format for reporting

on the International Year of Forests-related activities (three languages) (3); guidelines and format for reporting on regional activities (three languages) (3); International Year of Forests communication web platform (1);

(vii) Audio-visual resources: United Nations Forum on Forests audio-visual displays for outreach purposes, enhancing the presence of the Forum at conferences and meetings (1);

(viii) Substantive servicing of inter-agency meetings: servicing of meetings of the Collaborative Partnership on Forests and the Collaborative Partnership on Forests Network (6); servicing the International Year of Forests steering committee (1); substantive service, support and advice to task forces and steering committees of the Collaborative Partnership on Forests, including those on harmonization of definitions, streamlining of reporting, and the Global Forest Information Service (7);

(ix) Documentation for inter-agency meetings: information notes on the meetings of the Collaborative Partnership on Forests and the Collaborative Partnership on Forests Network to be made available on the Forum website (6);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: provision of substantive support and advice, upon request, to Governments through expert meetings and initiatives by countries, major-groups and organizations on forest issues, to facilitate implementation at the national, regional and global levels; provision of technical and policy advice, upon request, in mobilizing international cooperation, including financial and technical support for the implementation of the Intergovernmental Panel on Forests/Intergovernmental Forum on Forests Proposals for Actions in developing countries;

(ii) Training courses, seminars and workshops: in selected areas of sustainable forest management and for furthering coordinated and collaborative efforts in support of sustainable forest management, including those of the Collaborative Partnership on Forests and major groups (1).

Table 9.28 **Resource requirements: subprogramme 9**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	2 261.0	2 611.9	8	8
Non-post	844.5	839.4	—	—
Subtotal	**3 105.5**	**3 451.3**	**8**	**8**
Extrabudgetary	2 933.6	3 014.0	3	6
Total	**6 039.1**	**6 465.3**	**11**	**14**

9.80 The amount of $2,611,900, reflecting an increase of $350,900, provides for eight posts, including six Professional and above and two General Service posts, to provide overall coordination on forest-related activities within the United Nations system, specialized agencies and the Collaborative Partnership on Forests; provide substantive servicing of intergovernmental and expert bodies; prepare the Secretary-General's reports on agenda items of the sessions; monitor and report progress towards the achievement of the global objectives on forests; produce publications and outreach materials on sustainable forest management; and provide substantive

servicing to the United Nations Forum on Forests. The staff complement of the United Nations Forum on Forests secretariat has been strengthened through secondments from international and regional organizations, institutions and instruments as well as through voluntary contributions. The increase of $350,900 results from the full funding of one P-5 post approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development-related activities.

9.81 The amount of $839,400 for non-post requirements, reflecting a decrease of $5,100, provides, inter alia, for: (a) consultants; (b) expert groups; (c) travel of staff; and (d) other operating expenses. The decrease of $5,100 reflects the reduced requirements for expert group meetings.

9.82 During the biennium 2010-2011, projected extrabudgetary resources of $3,014,000 under this subprogramme will be used to support (a) substantive inputs in fostering international cooperation and continued policy development and dialogue among Governments; (b) follow-up on international forest-related developments, including monitoring progress on the achievement of the global objectives on forests and policy advice to Governments, the International Year of Forests, as well as enhancing cooperation among international organizations and providing substantive support to intersessional activities and expert groups; and (c) facilitation of the participation of country representatives and major groups in the meetings of the United Nations Forum on Forests and related sessions, forestry-related international forums and servicing of the multi-disciplinary Collaborative Partnership on Forests.

Subprogramme 10
Financing for development

Resource requirements (before recosting): $7,356,200

9.83 Substantive responsibility for the subprogramme is vested within the Financing for Development Office. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 10 of programme 7 of the strategic framework for the period 2010-2011.

Table 9.29 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To promote and support sustained follow-up to the agreements and commitments reached at the International Conference on Financing for Development, as contained in the Monterrey Consensus, the outcome of the Follow-up International Conference on Financing for Development to Review the Implementation of the Monterrey Consensus, as well as financing for development-related aspects of the outcomes of major United Nations conferences and summits in the economic and social fields, including the development goals set out in the United Nations Millennium Declaration and the 2005 World Summit Outcome.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Effective multi-stakeholder monitoring of and follow-up to the Monterrey Consensus, the outcome of the Follow-up International Conference on Financing for Development and other related outcomes	(a) Increased number of contributions from all the stakeholders in the financing for development process to the annual analytical assessment of the implementation of the Monterrey Consensus, the outcome of the Doha Review Conference and other related outcomes

	Performance measures: 2006-2007: 26 major inputs from Governments, regional groupings, institutional and non-governmental stakeholders Estimate 2008-2009: 28 major inputs from Governments, regional groupings, institutional and non-governmental stakeholders Target 2010-2011: 30 major inputs from Governments, regional groupings, institutional and non-governmental stakeholders
(b) Strengthened role and fuller use of the General Assembly and the Economic and Social Council, as well as the relevant intergovernmental and governing bodies of other institutional stakeholders, for the purposes of conferences' follow-up and coordination	(b) Increased number and scope of agreements reached and commitments made by Member States as a result of intergovernmental deliberations in the General Assembly and the Economic and Social Council, as well as in the relevant intergovernmental and governing bodies of other institutional stakeholders, for the purposes of conferences' follow-up and coordination *Performance measures*: 2006-2007: 24 major resolutions, presidential summaries, communiqués and declarations on conference follow-up and coordination Estimate 2008-2009: 26 major resolutions, presidential summaries, communiqués and declarations on conference follow-up and coordination Target 2010-2011: 28 major resolutions, presidential summaries, communiqués and declarations on conference follow-up and coordination
(c) Fuller engagement of Governments and greater cooperation and interaction among all institutional and non-institutional stakeholders involved in the financing for development process to ensure proper follow-up to the implementation of agreements and commitments reached at the Monterrey and Doha Conferences	(c) Increased number and impact of multi-stakeholder consultations, workshops, seminars and other events on financing for development, including the international and regional financial and trade institutions, as well as the relevant entities of civil society and the private sector

Performance measures:

2006-2007: 25 major multi-stakeholder events on financing for development

Estimate 2008-2009: 26 major multi-stakeholder events on financing for development

Target 2010-2011: 27 major multi-stakeholder events on financing for development

External factors

9.84 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) policymakers at the national and international levels are fully engaged in the follow-up to the implementation of the Monterrey Consensus, the outcome of the Doha Review Conference and other related outcomes; and (b) relevant stakeholders in the financing for development process have sustained resources and capacity for attaining the internationally agreed development goals and objectives.

Outputs

9.85 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: formal meetings, informal consultations and panel discussions of the Second Committee on the follow-up to the Monterrey Consensus and Doha Declaration on Financing for Development (20); informal hearings of civil society and the business sector on financing for development (2011 — preparations for the high-level dialogue on financing for development) (4); interactive dialogues and ministerial round tables, with the participation of representatives of institutional and non-institutional stakeholders in the financing for development process (2011 — high-level dialogue on financing for development) (10);

b. Parliamentary documentation: annual multi-stakeholder reports on follow-up efforts to the International Conferences on Financing for Development (2); outcomes of the annual spring meetings of the Economic and Social Council with the Bretton Woods institutions, the World Trade Organization and the United Nations Conference on Trade and Development (UNCTAD) on financing for development (2); preparations for and outcome of the 2011 high-level dialogue on financing for development (2); reports on international financial system and development (2); summaries of informal hearings of civil society and the business sector on financing for development (2);

(ii) Economic and Social Council:

a. Substantive servicing of meetings: annual high-level policy dialogue with international financial and trade institutions held within the framework of the high-level segment of the annual substantive session of the Council (2); annual spring meetings of the Council with the Bretton Woods institutions, the World

Trade Organization and UNCTAD on financing for development (10); consultations between representatives of the Council and directors of executive boards of the World Bank, the International Monetary Fund (IMF) and chairs of the boards of the World Trade Organization and UNCTAD on preparations for the annual spring meetings between these institutions (6); dialogues with civil society and the private sector on financing for development (6); formal meetings, informal consultations and panel discussions of the Council on the follow-up efforts to the Monterrey Consensus and Doha Declaration on Financing for Development within substantive sessions for 2010 and 2011 (12);

b. Parliamentary documentation: analytical background report for consideration by the 2010 Development Cooperation Forum (1); multi-stakeholder reports for the annual spring meetings of the Council with the Bretton Woods institutions, the World Trade Organization and UNCTAD on financing for development (2); reports on the work of the Committee of Experts on International Cooperation in Tax Matters at its sixth and seventh sessions (2); summaries of dialogues with civil society and the business sector on financing for development (4);

(iii) Committee of Experts on International Cooperation in Tax Matters:

a. Substantive servicing of meetings: sixth and seventh sessions of the Committee (20); intersessional meetings of its subcommittees and working groups (20);

b. Parliamentary documentation: issues papers by the secretariat on agenda items to be determined by the Committee for its sixth and seventh sessions (20);

(iv) Ad hoc expert groups: four expert groups on: coherence, coordination and cooperation for the implementation of Monterrey Consensus and the Doha Outcome (2); Monterrey to Doha: state of implementation and tasks ahead; international cooperation in tax matters;

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *Building on Monterrey: Selected Policy Issues on Financing for Development* (print and CD-ROM) (2); information kits for the special high-level meeting of the Economic and Social Council with the Bretton Woods institutions, the World Trade Organization and UNCTAD (2), the 2010 Development Cooperation Forum (1) and the 2011 High-Level Dialogue of the General Assembly on Financing for Development (1); Manual for the Negotiation of Bilateral Tax Treaties between Developed and Developing Countries (update) (1); report of the Committee of Experts on International Cooperation in Tax Matters on its sixth and seventh sessions (2); United Nations Model Double Taxation Convention between Developed and Developing Countries (update) (1); *World Economic Situation and Prospects* (chapter on international finance) (2); *World Economic and Social Survey* (input on international financial flows) (2);

(ii) Non-recurrent publications: Doha: *Outcome of the Follow-up International Conference on Financing for Development* (print and CD-ROM) (1); outcomes of multi-stakeholder consultations on financing for development (5);

(iii) Press releases, press conferences: press releases and press conferences on the annual high-level meeting of the Economic and Social Council with the Bretton Woods institutions, the World Trade Organization and UNCTAD (2); the 2011 High-Level Dialogue of the General Assembly on Financing for Development (2); the work of the

Committee of Experts on International Cooperation in Tax Matters (2); multi-stakeholder consultations on financing for development (3);

(iv) Special events: panel discussions and briefings for delegations in the Second Committee of the General Assembly and the Economic and Social Council on the financing for development follow-up process (6);

(v) Technical material: briefing notes on financing for development-related issues for high-level meetings of United Nations senior officials with the governmental and non-governmental representatives concerned (8); maintenance and updating of the Financing for Development home page on the Internet (8);

(vi) Seminars for outside users: seminars and interactive discussions with the participation of Governments, institutional and non-institutional stakeholders (civil society and the private sector) on financing for development (6);

(vii) Substantive servicing of inter-agency meetings: inter-agency consultations and coordination with the secretariats of major institutional stakeholders involved in the financing for development process (World Bank, IMF, World Trade Organization, UNCTAD and UNDP), as well as the regional commissions and development banks (10);

(viii) Documentation for inter-agency meetings: background and analytical papers on follow-up to the Monterrey Consensus and Doha Declaration on Financing for Development for consideration by the Chief Executives Board (2);

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: provision of technical assistance to interested developing countries and countries with economies in transition, at their request, for national capacity-building in financial sector development, tax cooperation and fiscal management areas;

(ii) Training courses, seminars and workshops: regional seminars/workshops, organized in cooperation with the United Nations regional commissions (Economic Commission for Africa, Economic Commission for Europe, Economic Commission for Latin America and the Caribbean, Economic and Social Commission for Asia and the Pacific and Economic and Social Commission for Western Asia) and regional development banks, with the participation of representatives of relevant institutional and non-institutional stakeholders, on region-specific policy issues related to the implementation of the Monterrey Consensus and the Doha Declaration on Financing for Development and their follow-up; training courses/workshops for officials and practitioners from developing countries and countries with economies in transition for national capacity-building in selected areas of financial sector development and fiscal management;

(iii) Field projects: needs assessments and impact evaluations, at the request of interested developing countries and countries with economies in transition, for domestic capacity-building in financial sector development and fiscal management areas.

Table 9.30 **Resource requirements: subprogramme 10**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	6 666.9	6 966.8	23	23
Non-post	394.6	389.4	—	—
Subtotal	**7 061.5**	**7 356.2**	**23**	**23**
Extrabudgetary	676.0	502.5	—	—
Total	**7 737.5**	**7 858.7**	**23**	**23**

9.86 The amount of $6,966,800, reflecting an increase of $299,900 provides for 23 posts, including 16 Professional and above and 7 General Service posts to provide support to the intergovernmental processes entrusted with the follow-up to the outcomes of the 2002 International Conference on Financing for Development and the 2008 Follow-up International Conference on Financing for Development to Review the Implementation of the Monterrey Consensus; prepare analytical reports on the implementation of the Monterrey Consensus, the financing for development goals set out in the 2005 World Summit Outcome, and the Doha Declaration; promote coherence, coordination and cooperation within the United Nations system, including the international financial and trade institutions, on issues related to financing for development, and organize, in collaboration with experts from the official and private sectors, academia and civil society, multi-stakeholder events aimed at better enabling Member States to implement their commitments as agreed upon in the Monterrey Consensus, the Doha Declaration and related outcomes; and provide substantive support to the work of the Committee of Experts on International Cooperation in Tax Matters. The increase of $299,900 results from the full funding of one P-4 post approved by the General Assembly in resolution 63/260 in the biennium 2008-2009 for the strengthening of development-related activities. The amount of $389,400 for non-post requirements, reflecting a decrease of $5,200 provides largely for: general temporary assistance; consultants; experts; travel of staff; contractual services; and operating expenses. The decrease of $5,200 under consultants results from reduced requirements in an external specialized expertise for the preparation of studies and reports.

9.87 During the biennium 2010-2011, projected extrabudgetary resources of $502,500 will be used to support: (a) participation of all relevant stakeholders, including Governments, civil society and the private sector, in the financing for development follow-up processes; (b) organization, in collaboration with experts from the public and private sectors, academia and civil society, of workshops, multi-stakeholder consultations, panel discussions and other activities aimed at better enabling member countries to implement their commitments as agreed in the Monterrey Consensus and Doha Declaration on Financing for Development; and (c) provision of technical assistance for national capacity-building in financial sector development, tax cooperation and fiscal management areas.

D. Programme support

Table 9.31 **Resource requirements**

Category	Resources (thousands of United States dollars) 2008-2009	Resources (thousands of United States dollars) 2010-2011 (before recosting)	Posts 2008-2009	Posts 2010-2011
Regular budget				
1. Executive Office	8 749.6	8 681.0	17	17
2. Communications and Information Management Service	2 925.6	2 925.6	10	10
Subtotal	**11 675.2**	**11 606.6**	**27**	**27**
Extrabudgetary	100 556.0	85 356.4	19	18
Total	**112 231.2**	**96 963.0**	**46**	**45**

1. Executive Office

Resource requirements (before recosting): $8,681,000

9.88 The Executive Office assists the Under-Secretary-General in the discharge of the Department's responsibilities in the areas of personnel, finance and general administration. In addition, the Office provides administrative and programme support for the implementation of the operational programmes of the Department, including the Development Account, technical cooperation activities, extrabudgetary projects and other special operations.

Table 9.32 **Resource requirements: Executive Office**

Category	Resources (thousands of United States dollars) 2008-2009	Resources (thousands of United States dollars) 2010-2011 (before recosting)	Posts 2008-2009	Posts 2010-2011
Regular budget				
Post	4 201.5	4 201.5	17	17
Non-post	4 548.1	4 479.5	—	—
Subtotal	**8 749.6**	**8 681.0**	**17**	**17**
Extrabudgetary	100 556.0	85 356.4	19	18
Total	**109 305.6**	**94 037.4**	**36**	**35**

9.89 The amount of $4,201,500 provides for the continuation of 17 posts, including 7 Professional and above and 10 General Service posts, to assist the Under-Secretary-General in the discharge of the Department's responsibilities in the areas of personnel, finance and general administration, together with administrative and programme support for the implementation of the operational programmes of the Department, including the Development Account, technical cooperation activities and extrabudgetary projects. The amount of $4,479,500 for non-post requirements, reflecting a decrease of $68,600 provides largely for: (a) general temporary assistance; (b) contractual services/data-processing services; and (c) general operating expenses and other operating requirements of the Department. The decrease of $68,600 relates to general temporary assistance, consistent with recent expenditure patterns on temporary needs during periods of peak

workload and on staff replacement on sick or other prolonged leave; and decreases under communications.

2. Communications and Information Management Service

Resource requirements (before recosting): $2,925,600

9.90 The Communications and Information Management Service, reporting to the Under-Secretary-General, is responsible for providing information technology and communications services to the Department, including the development and coordination of access to electronic information resources in the economic and social fields. The Service has four main responsibilities: to formulate policies and strategies in the areas of knowledge management, electronic technical cooperation, website communications, publishing and electronic administration; to advance those policies and strategies through concrete information system projects; to acquire, manage and produce electronic information content; and to support operations in the form of network administration, computer help desk, database administration, information technology asset management and videoconferencing.

9.91 The service produces an electronic newsletter on the work of the Department entitled DESA News, which is distributed to all staff in the Department and to other interested parties on the web, every two months; and a weekly electronic bulletin entitled DESAlert, which is distributed to departmental and Secretariat staff, permanent missions, resident coordinators and country teams as well as other interested parties. It designs and builds information systems and customizes enterprise applications to support the programmatic objectives of the Department. In order to ensure the Department's involvement in Secretariat-wide initiatives related to its areas of responsibility, the Service participates in relevant Secretariat policy and normative bodies, including the Information and Communications Management Committee chaired by the United Nations Chief Information Technology Officer, the Publications Board, the Working Group on Electronic Publications and the United Nations Secretariat Task Force on Knowledge Management.

Table 9.33 **Resource requirements: Communications and Information Management Service**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	2 753.0	2 753.0	10	10
Non-post	172.6	172.6	—	—
Subtotal	**2 925.6**	**2 925.6**	**10**	**10**
Extrabudgetary	—	—	—	—
Total	**2 925.6**	**2 925.6**	**10**	**10**

9.92 The amount of $2,753,000 provides for the continuation of 10 posts, including 7 Professional and above and 3 General Service posts to provide communications and information management services to the Department, including knowledge-sharing; knowledge and information policy formulation; web publishing; preparation and dissemination of electronic newsletters and alerts; website development; multilingual web content planning, coordination and preparation; publications support; management of electronic web forums; systems analysis and development; database design, construction and management; network administration; second-tier computer helpdesk support; information technology asset management and videoconferencing. The amount

of $172,600 for non-post requirements largely provides for: (a) contractual services; (b) supplies and materials; and (c) acquisition and replacement of office automation equipment.

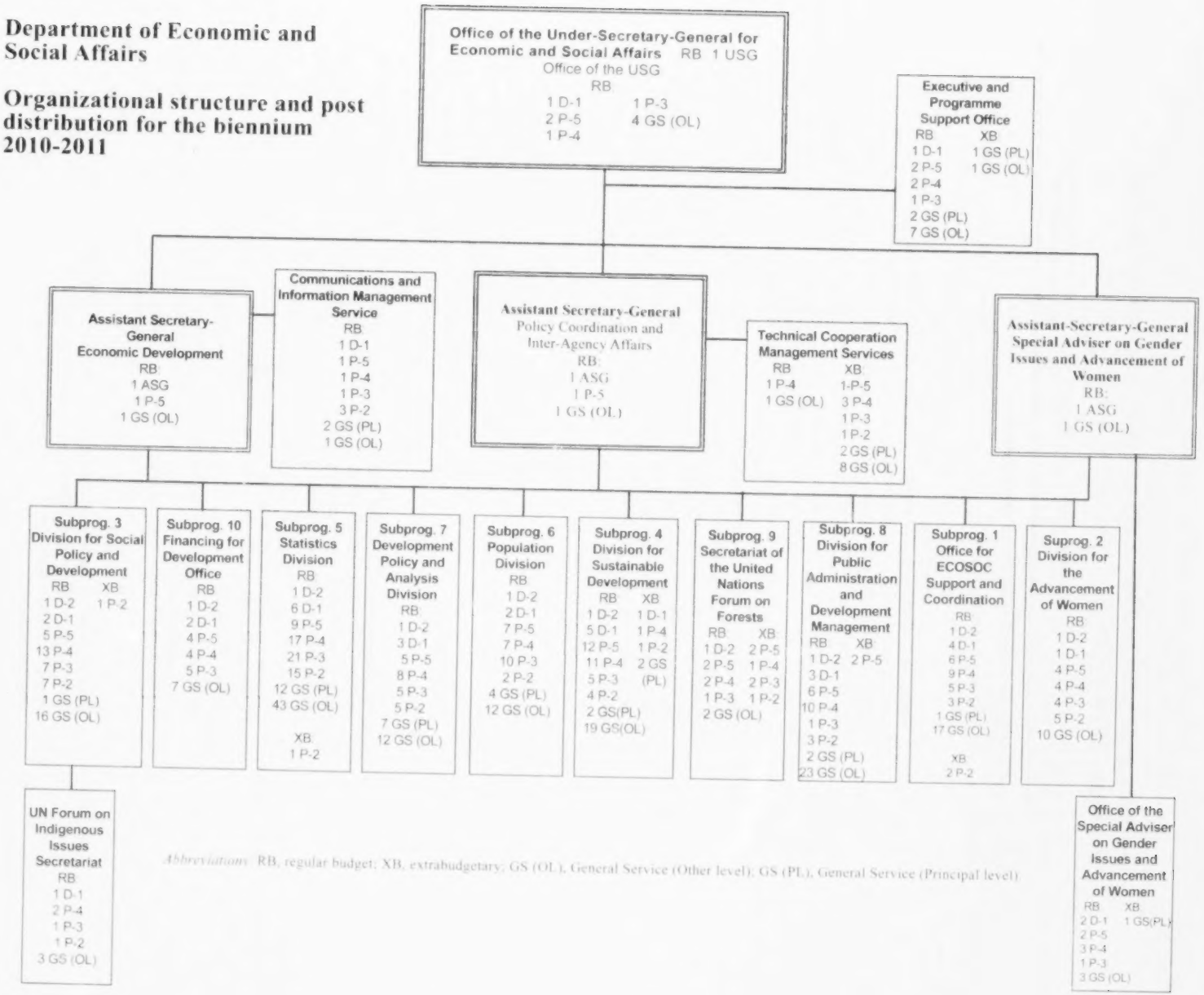
Table 9.34 **Summary of follow-up action taken to implement the relevant recommendations of the oversight bodies**

Brief description of the recommendation	*Action taken to implement the recommendation*
Advisory Committee on Administrative and Budgetary Questions (A/62/7/Add. 40)	
The Committee considers that splitting responsibility for the subprogramme between the Office of the Special Adviser on Gender Issues and Advancement of Women and the Division for the Advancement of Women lacks clarity and does not provide clear leadership. Furthermore, it appears that the Office of the Special Adviser on Gender Issues and Advancement of Women and the Division for the Advancement of Women may address overlapping issues. The Committee questions whether the organizational structure is designed to optimize efficient utilization of its existing staffing component of 37 posts (1 ASG, 1 D-2, 3 D-1, 5 P-5, 5 P-4, 3 P-3, 5 P-2/1, 14 GS (Other level)). It believes that the impact of the activities of the subprogramme could be enhanced through a more focused and coherent approach, and that there is a need to review and streamline its organizational arrangements. The Committee recommends that the Secretary-General be requested to carry out such a review and to submit fully justified proposals for a new structure in the proposed programme budget for the biennium 2010-2011 (para. 36).	The responsibilities of the Office of the Special Adviser on Gender Issues and Advancement of Women and the Division for the Advancement of Women are distinct and complementary. The two are co-located and work together in a collaborative manner. In particular, the Special Adviser is responsible for advising the Secretary-General and Deputy-Secretary-General on gender issues and to help ensure system-wide implementation of the Beijing Platform for Action in close cooperation with the Division for the Advancement of Women (Beijing Platform for Action, para. 326). In contrast, the Division for the Advancement of Women was established to service the Commission on the Status of Women — a task which remains at the core of its work. The substantive servicing of agenda items on gender equality in the Economic and Social Council and the second and third Committees of the General Assembly is also part of the work of the Division for the Advancement of Women. This work is not done by any other entity, including the Office of the Special Adviser. There is no overlap or duplication. In addition, the Division works to disseminate and follow-up on the outcomes of intergovernmental processes, including through the inter-agency context.

The Committee recommends that the Secretary-General be requested to present, in the context of the proposed programme budget for the biennium 2010-2011, the arrangements for coordination in the area of statistics within the Secretariat and with outside entities. The Secretary-General should elaborate on the means by which the Department of Economic and Social Affairs can fully discharge its central role and provide guidance to the Organization in this area of work (para. 27).	Strong coordination processes are in place in the field of statistics (some of which for quite some time). Most visible in recent times is the United Nations Statistics Division leadership in producing an annual Millennium Development Goals report. The general key mechanisms for coordination are (i) the annual meetings of the Statistical Commission, (ii) biannual meetings of the Committee on the Coordination of Statistical Activities, where chief statisticians of international organizations participate and (iii) the biannual meetings of the "Statistics Cluster" of the Executive Committee on Economic and Social Affairs, where the Statistical Programme managers of the United Nations Secretariat units participate. While the Statistical Commission decides on statistical policy (statistical norms/standards) and gives guidelines to international organizations for all areas where coordination is needed, the Committee on the Coordination of Statistical Activities is the forum where all practical aspects of the coordination of the international statistical programmes with respect to data management, methodological work and technical cooperation are discussed. The Executive Committee on Economic and Social Affairs Cluster in Statistics more specifically serves to coordinate the programme budget preparation and implementation, in particular Development Account. The United Nations Statistics Division of the Department of Economic and Social Affairs is the secretariat of all the above-mentioned bodies. It leads the global programme, in three key areas: (a) the development of statistical norms and standards which are presented to the Statistical Commission; (b) the global data collection and dissemination; here recently the United Nations Statistics Division developed the innovative tool of the United Nations-data portal (based on an extensive cooperative effort of the United Nations system); (c) coordination between multilateral and bilateral donors on statistical capacity-building programmes, including the development of global training materials (handbooks, software, etc).

Department of Economic and Social Affairs

Organizational structure and post distribution for the biennium 2010-2011



Abbreviations: RB, regular budget; XB, extrabudgetary; GS (OL), General Service (Other level); GS (PL), General Service (Principal level)

Annex

Outputs produced in 2008-2009 not to be carried out in the biennium 2010-2011

A/62/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
1. Economic and Social Council support and coordination			
9.43 (a) (i) b.	Report on human resources development (2)	2	The report on human resources development is prepared on a biennial basis
9.43 (a) (ii) b.	Report on themes for the following year's high-level and coordination segments of the substantive session of the Economic and Social Council	2	The Council, in its resolution 2008/29, decided that the theme of the coordination segment would be the follow-up to the Ministerial Declaration of the previous year, while the Council, in its decision 2008/258, decided the themes of the high-level segment for 2010 and 2011
9.43 (a) (ii) b.	Reports on the consolidated outcome of the functional commissions for submission to the general segment	2	Integrated in the report on the integrated follow-up to global conferences as per Council resolution 2006/44
9.43 (a) (ii) b.	Reports on the follow-up of the outcomes of the 2003 and 2004 coordination segments for submission to the general segment	1	In Council resolutions 2003/49 and 2004/4 on mainstreaming gender perspective into all policies and programmes of the United Nations system, the Council requested the Secretary-General to continue to review the implementation of the agreed conclusions 1997/2 within the framework of his annual reports to the Commission on the Status of Women. Such reports are prepared by the Division for the Advancement of Women of the Department of Economic and Social Affairs
9.43 (b) (v)	Consolidated list of products whose consumption and/or sale have been banned, withdrawn, severely restricted or not approved by Governments	1	The Council, in its resolution 2008/13, transferred the mandate for the preparation of the report to UNEP and WHO for chemical and pharmaceutical portions, respectively
9.43 (a) (ii) b.	Substantive servicing of meetings and report of the Ad hoc Advisory Group on Guinea-Bissau	1	Mandate of the Group terminated by the Economic and Social Council in its resolution 2008/30
9.43 (b) (v)	Outreach materials to promote wider awareness of the triennial comprehensive policy review	1	The General Assembly may decide to conduct a quadrennial comprehensive policy review in 2011 instead of a triennial comprehensive policy review in 2010
9.43 (a) (i) b.	Reports on policy issues to be determined by the General Assembly, including globalization and interdependence	2	Completed

A/62/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
9.43 (a) (i) a.	Keynote addresses by leading scholars and experts in various development related fields	2	Completed
9.43 (a) (ii) a.	High-Level Policy Dialogue with trade and international financial institutions	1	Completed
9.43 (a) (ii) a.	Meeting of the Council with participation of the United Nations system and civil society, academicians and other experts, to discuss innovative strategies to improve the prospects for transition from peacebuilding to development in countries emerging from conflict	5	Completed
9.43 (a) (ii) a.	Meetings of coordination mechanisms (CEB, United Nations Development Group, United Nations Group on the Information Society), including follow-up of the World Summit on the Information Society	6	Completed
9.43 (a) (i) b.	Report on HIV/AIDS	1	Completed
	Implementation of the 2007 General Assembly resolution on the triennial comprehensive policy review	2	
9.43 (a) (i) b.	Reports on policy issues to be determined by the General Assembly, including: Globalization and interdependence	2	Completed
9.43 (a) (ii) b.	Review of trends in funding for development cooperation	1	Completed
9.43 (a) (ii) b.	Report of the Ad Hoc Advisory Group on Guinea-Bissau	2	Completed
9.43 (a) (ii) b.	United Nations Public-Private Alliance for Rural Development	1	Completed
9.43 (a) (ii) b.	Information and communication technology for development	2	Completed
9.43 (a) (ii) b.	Report for the Development Cooperation Forum on trends in international development cooperation, including papers on strategies, policies and financing	1	Completed
9.43 (a) (iv)	Advisory Group on the triennial comprehensive policy review to validate the findings of the field level evaluations and provide guidance to orientation to the system-wide implementation efforts	1	Completed
9.43 (a) (iv)	Global expert group meetings to inform the policy debate at the Development Cooperation Forum	2	Completed

A/62/6, paragraph	Output	Quantity	Reason for discontinuation
9.43 (a) (iv)	Advisory committee on the Development Cooperation Forum to guide the preparatory process leading to the main event	2	Completed
9.43 (a) (iv)	Multi-stakeholder meeting on soliciting views of important partners and national Governments on the best strategy for the 2010 triennial comprehensive policy review and formally launch the inter-agency preparatory efforts	1	Completed
9.43 (a) (iv)	Organization of Development Cooperation Forum side events, including the Development Cooperation Forum Symposium	1	Completed
9.43 (a) (iv)	Multi-stakeholder meeting with the Economic and Social Council to discuss possible follow-up to the recommendations of the Peacebuilding Commission under the terms of General Assembly resolutions 60/80 and 61/16	1	Completed
9.43 (b) (i)	Publication for policymakers on the theme of the annual ministerial review	2	Incorporated in the book on the Economic and Social Council High-Level Segment — Dialogue at the Economic and Social Council
9.43 (b) (ii)	Economic and Social Council Organization of panel discussions and forums in preparation for the Economic and Social Council spring meeting with the Bretton Woods institutions	8	Completed
9.43 (b) (v)	In-depth studies to evaluate the implementation of the recommendations of the 2007 triennial comprehensive policy review of United Nations operational activities for development as input to 2010 review	2	Completed
9.43 (b) (v)	Analytical research and preparation of a study on ways of integrating post-conflict countries into the global economy	1	Completed
9.43 (c) (ii)	Country-level evaluations on the effectiveness of the United Nations operational activities as input to the report on implementation of the 2007 triennial comprehensive policy review	4	Completed
Total subprogramme 1		**63**	
2. Gender issues and advancement of women			
9.49 (a) (iv) b.	List of non-confidential communications relating to the status of women	2	This has been terminated (programmatic reason: only a few communications were received)

A/62/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
9.49 (a) (iv) b.	Joint workplan of the Division for the Advancement of Women and the Office of the High Commissioner for Human Rights	2	Discontinued
9.49 (a) (i) b.	*World Survey on the Role of Women in Development* on the theme "Women's control over economic resources and access to financial resources, including microfinance"	1	Issued once every five years
9.49 (b) (ii)	Challenging stereotypical attitudes and behaviour which hinder achievement of equality between women and men	1	Completed
9.49 (b) (ii)	Best practices in implementation of Security Council resolution 1325 (2000)	1	Completed
9.49 (b) (ii)	Status of gender mainstreaming in the United Nations system (1)	1	Completed
9.49 (b) (ii)	Legislative frameworks on violence against women	1	Completed
9.49 (b) (ii)	Violence against women — good practices and lessons learned	1	Completed
9.49 (b) (iii)	Selective roster of women candidates in the United Nations Secretariat, peacekeeping and special missions	2	Completed
Total subprogramme 2		**12**	
3. Social policy and development			
9.54 (a) (i) b.	Employment	1	Completed
9.54 (a) (iv) b.	Analytical reports on the follow-up to the Forum on Indigenous Issues recommendations and other related work by individual United Nations and other intergovernmental entities, including reports by special rapporteurs of the Forum	30	Completed
9.54 (a) (i) b.	Innovative approaches and strategies for poverty reduction	1	Completed
9.54 (a) (i) b.	Social dimensions of full employment and decent work within the context of globalization	1	Completed
9.54 (a) (iii) b.	Practical application of participatory methodologies for inclusive social policies	1	Completed
9.54 (a) (v) b.	Report of the Conference of States Parties to the Convention on the Rights of Persons with Disabilities	2	Completed
9.54 (b) (ii)	Participatory dialogue: a tool for creating inclusive societies	1	Completed
9.54 (b) (ii)	Follow-up to the International Year of the Family	1	Completed

A/62/6, paragraph	Output	Quantity	Reason for discontinuation
9.54 (b) (ii)	State of the world's indigenous peoples	1	Completed
9.54 (b) (ii)	Mainstreaming a disability perspective into development programmes	1	
9.54 (b) (iii)	Brochure on participatory dialogue: a tool for creating inclusive societies	1	Completed
9.54 (b) (iii)	Accessible versions of documentation and publications on persons with disabilities	1	Completed
9.54 (b) (iii)	Technical papers on indigenous issues for specialized expert or inter-agency meetings	1	Completed
Total subprogramme 3		**43**	
4. Sustainable development			
9.58 (a) (i) b.	Report on the International Year of Sanitation	1	Completed
9.58 (a) (iii) b.	Reports on review and on policy options on agriculture, land, rural development, drought, desertification and Africa	10	Completed
9.58 (a) (iii) b.	Background papers on regional water and sanitation operator partnerships	3	Completed
9.58 (b) (ii)	Advanced and cleaner energy technologies	1	Completed
9.58 (b) (ii)	Trends in sustainable development: agriculture, land, rural development, drought and desertification	1	Completed
9.58 (b) (ii)	Trends in sustainable development: a focus on Africa	1	Completed
9.58 (b) (ii)	Monitoring national sustainable development strategies — country experiences and the way forward	1	Completed
9.58 (b) (ii)	Partnerships in action: a regional perspective on implementation	5	Completed
9.58 (b) (ii)	A forward looking approach to implementation: report of the third international forum on partnerships	1	Completed
9.58 (b) (ii)	Partnerships trend report	1	Completed
9.58 (b) (ii)	Water operators partnerships	1	Completed
9.58 (b) (ii)	Policy issues relating to carbon dioxide capture and storage	1	Completed
9.58 (b) (ii)	Measures for the promotion of energy efficiency and renewable energy	1	Completed
9.58 (b) (ii)	Fuel economy in the transport sector	1	Completed
9.58 (b) (ii)	Strengthening linkages between the agriculture and tourism industries in small island developing States	1	Completed

A/62/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
9.58 (b) (iii)	Brochure on partnerships for sustainable development	1	Completed
9.58 (b) (iv)	International Forum on Partnerships for Sustainable Development	1	Completed
9.58 (b) (v)	Development, maintenance and updating of the SIDSnet website	1	Completed
9.58 (b) (v)	Commission on Sustainable Development update online	6	Completed
9.58 (b) (v)	Guidelines for major groups participation in the Commission on Sustainable Development	2	Completed
9.58 (b) (v)	Technical paper on indicators for sustainable development	1	Completed
9.58 (b) (v)	Partnerships for sustainable development (CD-ROM)	1	Completed
Total subprogramme 4		**43**	
5. Statistics			
9.62 (b) (i)	Newsletter of international trade statistics	1	The relevant portions of this general newsletter will be included in the more specialized newsletters on "International Merchandise Trade Statistics" and "Newsletter of the Taskforce on Statistics of International Trade in Services" as well as on the respective websites
9.62 (a) (v)	Technical subgroup meetings on classifications	1	Completed
9.62 (b) (i)	Special topic of the *Demographic Yearbook*, print (2008), electronic (2009)	2	Integrated into the regular *Demographic Yearbook* publication
9.62 (b) (ii)	Manual on the development of environment statistics	1	Completed
9.62 (b) (ii)	Recommendations on metadata for environment statistics	1	Completed
9.62 (b) (ii)	Revised Energy Statistics Manual: definitions, units of measure and conversion factors	1	Completed
9.62 (b) (ii)	Manual on compilation of gender information	1	Completed
9.62 (b) (ii)	Online database on national practices in compilation and dissemination of international merchandise trade statistics	1	Completed
9.62 (b) (ii)	Online database on national practices in compilation and dissemination of statistics in international trade in services	1	Completed

A/62/6, paragraph	Output	Quantity	Reason for discontinuation
9.62 (b) (ii)	International recommendations of distributive trade statistics	1	Completed
9.62 (b) (ii)	International recommendations on tourism statistics	1	Completed
9.62 (b) (ii)	Updated Manual on Statistics of International Trade in Services	1	Completed
9.62 (b) (ii)	National Practices in Compilation and Dissemination of Distributive Trade Statistics	1	Completed
9.62 (b) (ii)	National Practices in Statistical Business Register	1	Completed
9.62 (b) (ii)	National Practices in Economic Census	1	Completed
9.62 (b) (ii)	Distributive Trade Statistics: Compilers Manual	1	Completed
9.62 (b) (ii)	Indices of Distributive Trade: A Handbook of Good Practices	1	Completed
9.62 (b) (ii)	Handbook on Statistical Organization, Revision 4	1	Completed
Total subprogramme 5		**20**	
6. Population			
9.66 (b) (i)	Population Newsletter	1	Information is now provided through the website of the Population Division and its e-mail alerts service
9.66 (b) (i)	Report on the coordination meeting on estimation of adult mortality	1	Completed
9.66 (b) (i)	*World Population Prospects*, 2008 Revision, vol. II: *Sex and Age Distribution of Population*	1	Data made available electronically
9.66 (b) (i)	*World Population Prospects*, 2008 Revision, vol. III: *Analytical Report*	1	Replaced by fact sheets and technical materials
9.66 (b) (i)	*World Urbanization Prospects*, the 2009 revision	1	Completed
9.66 (b) (ii)	Emerging issues in fertility and family planning	1	Completed
9.66 (b) (ii)	Emerging issues in international migration	1	Completed
9.66 (b) (ii)	Emerging issues in mortality and health	1	Completed
9.66 (b) (ii)	Emerging issues in population and development	1	Completed
9.66 (b) (ii)	Emerging issues in population policies	1	Completed
9.66 (b) (iii)	Wallchart on population ageing	1	Completed
9.66 (b) (iv)	Database on marriage, 2008	1	Completed
9.66 (b) (iv)	Database on world urbanization prospects, 2009 (Web-interactive version)	1	Completed

A/62/6, paragraph	Output	Quantity	Reason for discontinuation
9.66 (b) (iv)	Database on world urbanization prospects, 2009 (CD-ROM)	1	Completed
Total subprogramme 6		**14**	
7. Development policy and analysis			
9.70 (a) (i)	Report on the integration of the economies in transition into the world economy	1	Completed
9.70 (a) (iii) b.	Note on assistance to third States affected by the application of sanctions	2	Completed
Total subprogramme 7		**3**	
8. Public administration and development management			
9.74 (a) (iii) b.	Parliamentary documentation: the Committee of Experts on Public Administration report on emerging trends in the public sector (2)	2	Requisite data has been incorporated into the relevant themes of the *World Public Sector Report*
9.74 (b) (vi)	Substantive servicing of inter-agency meetings: support to global and regional technical meetings organized by partner institutions (reduced from 10 to 5)	5	The number is reduced in order to better link the analytical work of the Division to the substantive discussions of the meetings organized by partner institutions
9.74 (c) (ii)	Field projects: aimed at strengthening the institutional and management capacity of interested developing countries and countries with economies in transition in the areas of public administration (reduced from 80 to 60)	20	The reduction is in line with the Division's shift from support coordination activities to research, knowledge management and training activities, with more resources dedicated to selected projects
9.74 (a) (iii) b.	Analytical/working papers on selected issues	2	Completed
9.74 (b) (ii)	Connecting Government for better public service delivery	1	Completed
9.74 (b) (ii)	Assessing information and communications technology-based knowledge management in Government	1	Completed
9.74 (b) (ii)	Government/civil society organizations partnership building in post-conflict situations	1	Completed
9.74 (b) (ii)	Restructuring post-conflict governance and public Administration	1	Completed
9.74 (b) (ii)	Leadership capacity-building in the public sector for development	1	Completed
9.74 (b) (ii)	Trust-building through improved public accountability mechanisms	1	Completed
9.74 (b) (iii)	Five regional ministerial meetings on emerging trends in the public sector (in cooperation with the regional commissions)	5	Completed

A/62/6, paragraph	Output	Quantity	Reason for discontinuation
9.74 (b) (iii)	Support for the observance of the United Nations Public Service Day	2	Completed
9.74 (b) (iv)	Working/discussion papers on specialized issues	8	Will be replaced in 2010-2011 by other technical materials such as the Governance World Watch, the online database of country profiles and other databases and websites
9.74 (b) (iv)	Maintenance and update of database of online interactive inventory of information and communications technology solutions for electronic/mobile Government development	1	Completed
9.74 (b) (iv)	Maintenance and update of database on Caribbean electronic/mobile Government knowledge bank	1	Completed
9.74 (b) (vi)	Substantive support to the Global Forum on Reinventing Government	1	Completed
9.74 (c) (i)	Needs-assessment and diagnostic missions related to the substantive expertise of the subprogramme in the areas of public administration and finance and socio-economic governance (reduced from 60 to 30)	30	Completed
9.74 (c) (ii)	Field projects (some in partnership with UNDP and other operational entities) aimed at strengthening the institutional and management capacity of interested developing countries and countries with economies in transition in the areas of public administration and finance and socio-economic governance (reduced from 80 to 60)	20	Completed
Total subprogramme 8		**103**	
9. Sustainable forest management			
9.78 (a) (i) b.	Report transmitting the inputs of the eight major groups, addenda on agenda items of the intersessional and eighth session of the United Nations Forum on Forests	1	Completed
9.78 (a) (i) b.	Background paper on forest governance, illegal forest-related practices and associated international trade	1	Completed
	Background document	1	
9.78 (b) (ii)	Guidelines for implementation of a non-legally binding instrument on all types of forests	1	Completed
9.78 (b) (ii)	Regional aspects of the implementation of the forest policy decisions at the	1	Completed

A/62/6, paragraph	Output	Quantity	Reason for discontinuation
	global level since the Rio Summit		
9.78 (b) (vi)	Guidelines and proposed format for voluntary reporting on the progress towards the achievement of the shared global objectives on forests (all official languages)	6	Completed
9.78 (b) (vi)	Scientific and technical report on sustainable forest management in support of the work of the United Nations Forum on Forests	1	Completed
9.78 (b) (vi)	National reports on the implementation of the non-legally binding instrument	1	Completed
Total subprogramme 9		13	
10. Financing for development			
9.83 (a) (ii) a.	Direct intergovernmental consultations of the whole on the preparation of the 2008 review conference	10	Completed
9.83 (a) (i) a.	Informal consultations	10	Completed
9.83 (a) (i) a.	Multi-stakeholder round tables	12	Completed
9.83 (a) (i) a.	Civil society forum	4	Completed
9.83 (a) (i) a.	Business sector forum	2	Completed
9.83 (a) (i) a.	Parliamentarian forum	2	Completed
9.83 (a) (i) a.	Substantive servicing of meetings in preparation of the Follow-up International Conference on Financing for Development to Review the Implementation of the Monterrey Consensus (Doha, Qatar, 2008): plenary meetings	10	Completed
9.83 (a) (i) b.	Parliamentary documentation for the Follow-up International Conference on Financing for Development to Review the Implementation of the Monterrey Consensus (Doha, Qatar, 2008), including draft outcome document; note on the organization of work; provisional agenda and rules of procedure; summaries of multi-stakeholder round tables; reports on civil society, business sector and parliamentarian forums; draft report of the Conference	20	Completed
9.83 (a) (i) b.	Report of the Follow-up International Conference on Financing for Development to Review the Implementation of the Monterrey Consensus	1	Completed

A/62/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
9.83 (b) (ii)	Outcomes of multi-stakeholder consultations on the role of national development banks, financing basic utilities and strengthening entrepreneurship	3	Completed
9.83 (b) (ii)	Working papers and technical notes on selected policy issues related to financing for development, including international cooperation in tax matters	6	Completed
9.83 (b) (ii)	Regulation of microfinance	1	Completed
9.83 (b) (ii)	Financial support for middle-income countries	1	Completed
9.83 (b) (ii)	Debt sustainability	1	Completed
9.83 (b) (ii)	Scaling-up of aid flows	1	Completed
9.83 (b) (ii)	International financial integration	1	Completed
9.83 (b) (ii)	South-South financial cooperation	1	Completed
9.83 (b) (iii)	Press releases for the 2008 Follow-up Conference on Financing for Development to Review the Implementation of the Monterrey Consensus	6	Completed
9.83 (a) (iii) a.	Biennial Development Cooperation Forum within the framework of the high-level segment of the substantive session of the Council for 2008	6	The contribution of the Financing for Development Office is limited to input to the substantive report under another Department of Economic and Social Affairs subprogramme
9.83 (b) (i)	Report of the Committee of Experts on International Cooperation in Tax Matters on its fourth and fifth sessions	2	This information is available online and thus is no longer required in hard copy
9.83 (b) (iii)	Press releases for the 2008 Development Cooperation Forum	2	Another division of the Department of Economic and Social Affairs is in charge of servicing this meeting. The Financing for Development Office contribution is limited to input to the substantive report
Total subprogramme 10		102	
Grand total		416	